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1 UNITED STATES DISTRICT COURT
2 SOUTHERN DISTRICT OF NEW YORK
3 -----x
4 SPENCER MEYER ,

5 Plaintiff,

6 v.

7 15 CV 9796 (JSR)

8 TRAVIS KALANICK, ET AL.,

9 Defendants.

10 -----x
11 New York, N.Y.
12 July 14, 2016
13 3:45 p.m.

14 Before:

15 HON. JED S. RAKOFF

16 District Judge

17 APPEARANCES

18 HARTER, SECREST & EMERY
19 Attorneys for Plaintiff
20 BY: BRIAN MARC FELDMAN
21 JEFFREY A. WADSWORTH

22 MILLER FAUCHER & CAFFERTY
23 Attorneys for Plaintiff
24 BY: ELLEN MERIWETHER

25 MCKOOL SMITH
26 Attorneys for Plaintiff
27 BY: JOHN CHRISTOPHER BRIODY
28 JAMES SMITH

29 BOIES, SCHILLER & FLEXNER
30 Attorneys for Defendant Travis Kalanick
31 BY: PETER M. SKINNER
32 JOANNA WRIGHT

33 WILMER CUTLER PICKERING HALE AND DORR
34 Attorneys for Third Party Defendant Ergo
35 BY: DAVID W. BOWKER

36 GIBSON, DUNN & CRUTCHER
37 Attorneys for Defendant Uber Technologies, Inc.
38 BY: REED MICHAEL BRODSKY
39 JOSHUA S. LIPSHUTZ

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1 (In open court; case called)

2 MR. FELDMAN: Good afternoon, your Honor. Brian
3 Feldman from Harter, Secrest & Emery on behalf of plaintiff.

4 THE COURT: Good afternoon.

5 MR. WADSWORTH: Good afternoon, your Honor. Jeff
6 Wadsworth on behalf of plaintiff from Harter, Secrest & Emery.

7 THE COURT: Good afternoon.

8 MS. MERIWETHER: Good afternoon, your Honor. Ellen
9 Meriwether, Cafferty Clobes Meriwether & Sprengel on behalf of
10 plaintiff.

11 THE COURT: Good afternoon.

12 MR. BRIODY: Good afternoon, your Honor. John Briody,
13 McKool Smith, on behalf of plaintiff.

14 THE COURT: Good afternoon.

15 MR. SMITH: Good afternoon, your Honor. James Smith,
16 McKool Smith, on behalf of plaintiff.

17 THE COURT: Good afternoon.

18 MR. SKINNER: Good afternoon, your Honor. Peter
19 Skinner and Joanna Wright from Boies, Schiller & Flexner on
20 behalf of defendant Travis Kalanick.

21 THE COURT: Good afternoon.

22 MR. BOWKER: Good afternoon, your Honor. David Bowker
23 with WilmerHale on behalf of nonparty Ergo.

24 THE COURT: Good afternoon.

25 MR. BRODSKY: Finally, your Honor. Good afternoon.

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1 Reed Brodsky and Joshua Lipshutz from Gibson, Dunn & Crutcher
2 on behalf of Uber.

3 THE COURT: Good afternoon.

4 All right. We have a lot to cover here. The first
5 motion I want to take up is plaintiff's motion for relief
6 related to the Ergo investigation. I think the following facts
7 are undisputed but let me state them and if there is
8 disagreement as to these facts let me know before we get into
9 legal argument.

10 So this lawsuit was filed by Mr. Meyer through his
11 counsel, Mr. Schmidt, on December 16, 2015. It was filed
12 against Mr. Kalanick, the CEO of Uber.

13 On that same day Uber's general counsel, Salle Yoo,
14 wrote to Uber's chief security officer, Joe Sullivan, saying
15 could we find out a little bit more about this plaintiff.

16 Sullivan in turn forwarded that e-mail to Uber's
17 director of security, Mat Henley, stating, "Please do a careful
18 check on this plaintiff."

19 We will get into later the controversy as to what
20 prompted that request.

21 Mr. Henley, the next day, December 17, reached out to
22 Ergo and asked them to conduct an investigation stating, "I
23 have a sensitive, very under-the-radar investigation that I
24 need on an individual here in the U.S."

25 A week later, on December 24, Mr. Henley wrote to

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1 Mr. Egeland at Ergo attaching the complaint and stating that --
2 or asking really whether in Ergo's work "Can you make sure to
3 keep it general enough so that the research remains discrete
4 from a discovery perspective?"

5 On January 4, 2016 Mr. Henley approved a proposal for
6 Ergo's Mr. Egeland that included an investigation not only of
7 Mr. Meyer but also of his counsel Mr. Schmidt. The proposal
8 stated that Ergo would prepare a written report that,
9 "Highlights all derogatories." Mr. Egeland then turned over
10 the investigation to one of their investigators,
11 Mr. Santos-Neves.

12 Mr. Santos-Neves eventually reached out to various
13 acquaintances and other persons who he believed had knowledge
14 of Mr. Meyer or Mr. Schmidt in the course of which
15 Mr. Santos-Neves gave false statements about why he was seeking
16 the information and why he was contacting these people. For
17 example, he stated that he was "Profiling top, up and coming
18 labor lawyers in the United States." He also said that, "As
19 part of the real estate market research project for a client I
20 am interviewing property owners in New Haven. We are looking
21 to find out what due diligence steps property owners take to
22 vet a potential tenant."

23 At least eight of these telephone conversations were
24 recorded without the knowledge or consent of the persons to
25 whom Mr. Santos-Neves was talking.

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1 An initial draft report was then prepared. That was
2 circulated between Mr. Santos-Neves, Mr. Egeland who was the
3 Ergo managing partner, and another Ergo partner, Mr. Moneyhon.

4 Mr. Egeland, for example, on January 19, as part of
5 that process, asked Mr. Santos-Neves whether there were,
6 "Enough negative things said about Meyer to write a text box."

7 As part of that process, Mr. Santos-Neves also
8 informed Mr. Egeland and Mr. Moneyhon that he was using false
9 pretenses in connection with the investigation. For example,
10 on January 16, 2016 Mr. Santos-Neves e-mailed Mr. Egeland
11 saying, "All the sources believe that I am profiling Meyer for
12 a report on leading figures in conservation. I think this
13 cover could still protect us from any suspicion in the event
14 that I ask such a question," referring to asking a question
15 about derogatory information.

16 On January 19, 2016 Ergo delivered his report to
17 Mr. -- to Mr. Henley and Mr. Clark both at Uber. Most of the
18 information provided was positive in nature, although the
19 report noted that "Mr. Meyer may be particularly sensitive to
20 any publicity that tarnishes his professional reputation."

21 Around the same time plaintiff's counsel got initial
22 wind of these inquiries being made and on January 19 he had a
23 conversation with Mr. Skinner at the Boies firm. And
24 Mr. Skinner represented that "It is not us," making the calls.
25 However, after plaintiff's counsel indicated that he would seek

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1 a subpoena relating to Ergo's inquiries, on February 19,
2 Mr. Skinner phoned one of plaintiff's counsel to say that Uber
3 had, in fact, retained Ergo to conduct an investigation.

4 The only other fact that I think is uncontested is
5 that Ergo, though located in New York, had never obtained, as
6 the law of New York requires, a private investigator's license,
7 or at least not one for Mr. Santos-Neves.

8 So, let me just pause there. Are there any of those
9 facts that I've just stated that any party disputes? Okay.

10 So now I'm ready to hear argument starting with
11 plaintiff's counsel.

12 MR. BRIODY: Thank you, your Honor. John Briody on
13 behalf of the plaintiff Spencer Meyer.

14 I'd like to begin with plaintiff requests for relief
15 by pointing out another matter that is not contested as we sit
16 here today. And that is no one in this courtroom is going to
17 say that the investigation that was undertaken of Mr. Meyer was
18 an okay thing to do; not Uber, not Ergo, not Mr. Kalanick. No
19 one will say that this was an okay thing to do, when a
20 litigation is pending, to hire an investigator to reach out to
21 personal contacts, professional sources of a plaintiff, to dig
22 out details that highlight all interrogatories about the --
23 relating to the personal background of a plaintiff.

24 THE COURT: Well let me just push you a little on
25 that. I assume -- I'll wait to hear from counsel for the

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1 participants -- that no one is going to be suggesting that this
2 was conduct that in hindsight they are proud of. But, there's
3 nothing wrong, is there, when you're sued to try to find out a
4 little bit about who is suing you and to find out a little bit
5 about the lawyer who is representing that person. You might go
6 on Google. You might check around with acquaintances of your
7 own. If the lawyer was David Boies presumably you could just
8 look at the numerous articles that have been published. But so
9 that kind of inquiry would not be improper, would it?

10 MR. BRIODY: And I'm not suggesting that it is, your
11 Honor. The point that puts the nail in the coffin here is the
12 reach-out and how it was done. There are lawful ways to do
13 this. This way was unlawful. This was pretextual.

14 THE COURT: We'll hear from the parties on that. But
15 let's assume arguendo that they conducted -- that Ergo
16 conducted its investigation in an unlawful manner. Why should
17 either Uber or Mr. Kalanick suffer any consequences when all
18 they did was go and hire this firm to conduct an investigation?

19 MR. BRIODY: Because as the case law cited in the
20 brief. This is a situation of willful blindness, your Honor,
21 particularly on the part of Uber. There's an obligation to
22 supervise. You can't just turn people loose to find out
23 information and then bury your head in the sand about how it's
24 obtained. And, you know, that is a theme that's been expressed
25 by the defendants is: Well, we get a free pass here because

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1 they did it, not us.

2 The specifications of the investigation that were
3 sanctioned here, contacting individuals that are acquaintances
4 of the plaintiff, I asked the Uber witnesses -- I took those
5 depositions. I asked them how, given the mandate that this had
6 to stay under the radar -- and, your Honor, this was kept under
7 the radar. They are using PGP-encrypted messaging to say
8 anything about this investigation.

9 How is it that you thought Ergo would be able to
10 obtain the information you wanted, deliver the report that you
11 requested while telling them Ergo was asking for this
12 information? And you know what the response is. No one could
13 tell me how they could do it without making false
14 representations or somehow tricking someone.

15 (Continued on next page)

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1 MR. BRIODY: What was the answer? I didn't give it a
2 thought.

3 Now, the defendant's papers in further to this issue,
4 what your Honor was getting at, there are references to blanket
5 disclaimers, boilerplate in a master service agreement stating
6 generally that the investigation or any work that Ergo may
7 do -- and they have done multiple and they have done
8 investigations since the minor investigation -- will be
9 conducted in a lawful way. I submit as soon as they sign off
10 on the parameters of the Meyer investigation, parameters have
11 nothing to do with this proffered safety reason.

12 Well, they have an obligation and they know a
13 litigation is pending, as your Honor stated, and it wasn't
14 disputed. The prime mover of this investigation was counsel.
15 So there's reasonable steps that you have to take when a
16 litigation is ongoing to make sure that an investigation is
17 carried out the right way and the process of justice is not
18 impacted because the plaintiff can't be in a position of being
19 worried about someone going around and lying to the people that
20 they know, reaching out to business contacts, lying to them to
21 get information for whatever purpose in a litigation. It's
22 unacceptable.

23 And no one here -- and what I said before -- no one
24 here is going to defend it. They won't because they shouldn't.
25 And there are also obligations, we cite them in our briefs,

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1 about not making misrepresentations to nonparties when the
2 litigation is pending.

3 I mean this is a horizontal price fixing conspiracy
4 case. Why does someone have to knock on the door of someone's
5 landlord? Why do they have to call professional colleagues?
6 Why do they have to ask them and seek to get derogatory
7 information? And what is an observation that someone may be
8 concerned that their professional career would be tarnished due
9 to bad press or whatever? Nothing to do with this, nothing.

10 And everyone agrees today and my point, your Honor, is
11 that's the investigation that was authorized here. They didn't
12 think back then or no one thought about it and either sin is
13 equally wrong in the eyes of the law because willful blindness
14 is sufficient.

15 THE COURT: So under the Supreme Court's most recent
16 articulation of willful blindness in *Global-Tech Appliances v.*
17 *SEB*, 563 U.S. 754, a 2011 decision of the Supreme Court, which
18 if memory serves me correct was written by the late Joseph
19 Scalia, the standard is "a willfully blind defendant is one who
20 takes deliberate actions to avoid confirming a high probability
21 of wrongdoing and who can almost be said to have actually known
22 about the critical facts."

23 So what was the deliberate action that you say Uber or
24 Kalanick took to avoid confirming a high probability of
25 wrongdoing?

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1 MR. BRIODY: With respect to the delegation of this
2 investigation, there was no way this investigation of the
3 parameters that they specified could be accomplished absent
4 using deception. That was the absolute natural result of the
5 investigation they asked for and was specified. So to pass
6 that investigation --

7 THE COURT: By the way, my law clerk who, as usual, is
8 several steps ahead of me, says it was Justice Alito, not
9 Justice Scalia. A natural confusion. Go ahead.

10 MR. BRIODY: No. In this situation, the parameters of
11 this investigation are what was authorized, your Honor. There
12 was no way this was going to happen, there was no way this was
13 going to get delivered what was requested without using
14 deception. And not wanting to know, not even investigating
15 paying no mind, setting this in motion I think is deliberate.

16 THE COURT: All right. I'm going to come back to you
17 for some other questions, but I have some questions for defense
18 counsel. So let's hear from them next and we'll come right
19 back to you in a few minutes.

20 And I guess I want to hear first from counsel for
21 Ergo, even though they are not a party, but it's really their
22 behavior that is the focus of the underlying premise of the
23 claim made here. Do I understand it correctly that not only
24 did Mr. Santos-Neves make false representations, but that this
25 was known to and at a minimum acquiesced to, if not approved by

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1 two of his superiors?

2 MR. BOWKER: Your Honor, thank you. David Bowker on
3 behalf of Ergo.

4 It is true that Mr. Santos-Neves dissembled, used
5 false pretenses in the context of his outreach to the people he
6 interviewed. That's an uncontested fact, as your Honor said at
7 the outset.

8 I think it's somewhat less clear how much his
9 superiors knew about what he was doing. It is true that there
10 is a document in the record showing that before the report was
11 complete, after the first outreach to interviewees but before
12 the report was complete and when there was still outreach to be
13 done, there is a communication in which he does say in the body
14 of an email that he is using this pretext or false pretense or
15 I think cover is the word that he used, as your Honor quoted.

16 But I will say that Mr. Moneyhon doesn't recall
17 learning that fact and Mr. Egeland acknowledges that he
18 received the email and I think may even have responded to it
19 but doesn't recall focusing on that particular aspect of it. I
20 think it didn't surprise him that Mr. Santos-Neves had made
21 this decision, regrettable as it is in retrospect, but it
22 hadn't been the focus of his attention at the time.

23 As I wrote in our last submission, Mr. Egeland was at
24 the time undergoing pretty serious treatment for cancer and
25 was, in his own words, somewhat checked out, which may explain

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1 some of the lack of focus. Mr. Santos-Neves did in his
2 deposition testify that the decision to use this cover, if you
3 will, had been his own. He explained that the reason he did it
4 was not to defraud anyone or cause harm to anyone or even to
5 gather any particular kind of information, but rather to
6 initiate a conversation while protecting the confidentiality of
7 his client, Uber, which he thought was his remit.

8 Let me add to this, your Honor, what I've said in all
9 of my submissions to the Court. This company takes really very
10 seriously your Honor's concerns about the integrity of the
11 litigation process, very, very seriously. The CEO of Ergo is
12 here in attendance. Mr. Moneyhon, managing partner of Ergo, is
13 here in attendance. They're here because they care about your
14 Honor's concerns and about getting this right. They have
15 sought to do the right thing since this issue arose in this
16 litigation.

17 We've provided the plaintiffs the information they
18 needed. It is true that we asserted attorney work product over
19 the documents and the would be testimony and deposition, but we
20 did that only because that work product protection we don't
21 own. That belongs to Uber.

22 THE COURT: I'm not troubled by your having asserted
23 that. Ultimately, I found that you were not entitled and they
24 were not entitled to that protection and I still owe all of you
25 a more detailed written opinion as to why. But I have no

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1 problem at all with any party invoking what they at least have
2 some colorable basis or their client has some colorable basis
3 for saying.

4 Much more disturbing, this is as I understand it a
5 company that holds itself out as very top flight. Mr. Egeland,
6 for example, I understand was a high level person at the CIA.
7 And not only did their investigator use false pretenses to
8 obtain information for seemingly derogatory purposes, if it
9 could have been found, and not only was that made known, albeit
10 under the circumstances you've just quite fairly mentioned, to
11 higher level people, but he secretly recorded the
12 conversations. He didn't even hold a New York license, a
13 private investigator's license. I mean there comes a point
14 where one has to raise one's eyebrows, yes?

15 MR. BOWKER: Yes. Your Honor, let me respond to each
16 of these things in turn.

17 First of all, you're absolutely right. This is a
18 high-end company that does high-end work. It is run by former
19 U.S. government officials who are people of integrity and
20 people who take the law seriously and legal compliance
21 seriously.

22 Let me explain something about Ergo. Ergo does not
23 typically engage in litigation related investigations and does
24 not typically engage actually even in the United States. Ergo
25 does a lot of its work in the transactional context overseas.

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1 Ergo leadership has compliance protocols in place for that
2 context. One of the things they really focus on because they
3 have a very large network of experts is they focus on the FCPA.
4 That's a very big concern of theirs and they take that very,
5 very seriously. They have anti-money laundering provisions in
6 place and all the things that one needs to stay in compliance
7 with law operating overseas. This particular investigation was
8 a bit of an anomaly for them.

9 The New York investigator's license issue is one I
10 want to address head on as well because I know plaintiffs have
11 made a lot of that. Some years ago Ergo made the decision that
12 what they were doing with their business model overseas didn't
13 fit the traditional plain meaning of private investigation work
14 in New York. Their understanding, right or wrong, was that a
15 private investigator's license in New York was for those
16 investigation firms that are engaged in private investigation
17 work -- surveillance and taking photographs of people and
18 trailing people and gathering that information.

19 THE COURT: You don't think that what was being done
20 in this case was private investigation?

21 MR. BOWKER: Well, your Honor, we concede that what
22 was done in this case looks an awful lot like what the
23 licensing authority is focused on. And for that reason, Ergo
24 has some weeks ago now initiated the process of coming into
25 compliance with New York licensing rules, which to be frank

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1 they had not previously focused on. And so but I do want to
2 reassure you that they take that seriously. They are
3 communicating with the licensing authority on that issue and
4 want to be in full compliance.

5 On the recording of calls, because that was another
6 issue, no one knew that Mr. Santos-Neves was recording these
7 calls. I don't think that was ever reported up the chain and
8 didn't actually become known to anyone else at Ergo until in
9 the litigation process we needed to retrace the steps and
10 figure out what had happened and what documents existed. And
11 at that time we made clear, Ergo's leadership made clear to
12 Miguel Santos-Neves we need everything -- texts, any chats, any
13 recorded conversations, absolutely everything, at which point
14 he very forthrightly produced everything he had, including
15 those recordings.

16 He was asked about those recordings in deposition and
17 his response was I recorded those conversations because I'm a
18 very bad typist and literally wanted to make sure his report
19 was accurate. I don't think plaintiffs have ever taken the
20 position that Mr. Santos-Neves was anything but honest in that
21 deposition. He was very forthcoming. He didn't do that for
22 any fraudulent purpose or to use those recordings for any
23 leverage against anyone or anything like that.

24 THE COURT: Well, according to your adversary, he
25 violated the laws of New Hampshire and Connecticut if he did

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1 so, regardless of intent.

2 MR. BOWKER: I'm not sure that that's right and let me
3 explain why. In New York, New York law and federal law both
4 allow recording with one party's consent and he was in New York
5 when he recorded those calls. New Hampshire prohibits
6 recording without all parties consenting except there's a
7 Supreme Court case in New Hampshire saying obviously there
8 would be no liability if someone had a good faith belief that
9 the recording was lawful, which I think was the case here.

10 THE COURT: And so what you're saying is -- I'm not
11 sure how you get around Connecticut, but you're saying
12 Mr. Santos-Neves, of course, then before recording these
13 conversations, researched or had counsel research the laws that
14 govern his conduct and determined that there was a case here or
15 a loophole there that permitted him to do what he did? You're
16 not saying that.

17 MR. BOWKER: No, no, I'm not, your Honor. He didn't
18 know New Hampshire law or Connecticut law so far as I know.
19 But he did know that New York law and federal law were one
20 party consent jurisdictions.

21 THE COURT: You told me that Ergo is a high quality
22 outfit, although not till now perhaps a licensed private
23 investigator. Nevertheless, you have employees, an employee,
24 at least, secretly recording conversations, making false
25 representations with the at least apparent knowledge of

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1 superiors; and this is a company that prides itself on its
2 high-level lawful behavior. Where is the training? Where is
3 the supervision? Where is the concern about doing it right?
4 It's one thing for me to put the question to plaintiff's
5 counsel about whether Uber acted with conscious disregard, but
6 I think the question may have more pertinence as to Ergo.

7 MR. BOWKER: A couple responses. First, just let me
8 address the recordings issue because there's one important
9 point and that is there's no evidence in the record and, in
10 fact, we don't even know as a matter of fact where these people
11 were located when these calls were recorded. We know
12 apparently, according to plaintiff's counsel, that at least two
13 of these people had phone numbers consistent with Connecticut
14 and New Hampshire. But I have a New York phone number; I live
15 in Washington, D.C. These numbers are portable.

16 THE COURT: It seems to me that cuts against you.
17 Forgive me. Maybe I'm misunderstanding. What you're saying is
18 since we don't know immediately where the persons are that
19 we're talking to on the phone, we can just consciously
20 disregard the laws of other states even if we're in flagrant
21 violation of them because we don't know for sure that someone
22 with a seemingly New Hampshire phone number lives in New
23 Hampshire or someone with a seemingly Connecticut number lives
24 in Connecticut; is that what you're saying?

25 MR. BOWKER: No, I think that overstates it from our

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1 point of view. I think our point of view is that this
2 investigator thought the New York rule applied because he was
3 making these calls from New York. He thought with one party's
4 consent -- his own -- it was enough to record. He did it not
5 for any fraudulent or unlawful purpose but rather as a
6 note-taking measure, in order to check the accuracy of his
7 notes.

8 And I do think it's important -- and this goes to the
9 quality of the company and the quality of the work product and
10 the intent -- the report itself speaks volumes. It's a
11 factually accurate, overwhelmingly positive report. It is not
12 a hatchet job. It is not the sort of report -- and in fact the
13 questions asked by Mr. Santos-Neves, and I wish your Honor
14 could have seen his deposition because a very earnest young
15 man, the questions that he asked were open-ended questions
16 designed to get at the truth.

17 The only misrepresentation here or the only false
18 pretense was a false pretense in the written communications to
19 initiate the conversation where he said I'm looking at several
20 people or I'm doing a survey of real estate companies or real
21 estate brokers. It was not for the purpose of eliciting any
22 particular information or digging up dirt or doing a hatchet
23 job. It was to initiate a conversation, to get over that hump,
24 and then to have a forthright conversation in which, by the
25 way, he did say I am Miguel Santos-Neves. I work for Ergo.

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1 I'm doing a research project for a private client and I'd like
2 to speak with you if you'll speak with me. And I think at that
3 point in the conversation he says about one or two leading
4 figures.

5 Granted, it's not forthright what he did; but it is
6 also not fraudulent. And I agree with your Honor entirely that
7 the company could have done more. And I think the company
8 agrees with your Honor entirely that it could have done more
9 here and should have done more here to do this in a particular
10 way given the context. This was out of the norm for this
11 company. This was a special context. I think Mr. Egeland was
12 a little bit checked out for personal reasons. But even
13 Mr. Egeland, when he did engage on the report, was focused on,
14 Miguel, what did the sources tell you. Let's factually
15 represent it. Yes, he asked about do we have enough
16 derogatories to put in a text box, but not gin up derogatories
17 or get me all the derogatories. It's just as we present the
18 information, do we have enough to highlight them in a text box.
19 It turns out I think the answer to that was no. If you look at
20 the key findings page, it's basically all positive.

21 THE COURT: Let me ask you one other question. At
22 some point Uber has taken the position that the reason they
23 initiated this investigation was to protect against threats to
24 Mr. Kalanick or other Uber personnel. There's not even a hint
25 of that in any of the communications that have been presented

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1 to me between Uber and Ergo, nor do I see any hint of that in
2 any of the investigation that Ergo undertook. What it appears
3 to be was to try to find out information of the nature and the
4 character and background of Mr. Meyer and Mr. Kalanick with a
5 focus on derogatory information, but not, as you say, in a way
6 that led to false information being reported, but nevertheless
7 looking for the skeletons in the closet but not finding them.
8 But never do I see even the slightest hint that it was
9 motivated by what Uber represents was the motivation.

10 Do you have any contrary information?

11 MR. BOWKER: I don't have good information on what
12 exactly was motivating Uber. But, and I can also tell you that
13 from Mr. Egeland's perspective -- and Mr. Egeland was the key
14 point of contact for Uber -- that he had some confusion about
15 what this research was supposed to be about, what this
16 investigation was supposed to be about.

17 THE COURT: Well, he said in the proposal that was
18 presented and approved by Uber that Ergo would prepare a
19 written report that "highlights all derogatories." He doesn't
20 say anything in that proposal about and we'll see if there's
21 any threat, which seems even on its face so unlikely that
22 someone who wants to do harm to Mr. Kalanick starts out by
23 filing a public lawsuit. I mean that seems so absurd on its
24 face, although I want to hear from Uber on it. But all my
25 question to you is, is there even a hint of that that was known

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1 to Ergo?

2 MR. BOWKER: Well, here's how Mr. Egeland explained it
3 and that is he thought that Uber wanted to know who this person
4 was, why they were suing. He wasn't exactly sure what the
5 motivations were beyond that. But I will say in Uber's defense
6 that to understand why someone is suing is certainly related to
7 the issue of security and safety for the CEO. It's possible
8 that Mr. Henley decided that, well, in the outline that
9 Mr. Egeland has produced to me, they will capture what I'm
10 concerned about and so I don't need to worry about giving them
11 further --

12 THE COURT: My understanding may be wrong about this
13 that Uber is a frequent plaintiff itself. So I guess that's
14 just a cover or I should suspect because they bring lots of
15 lawsuits that they're out to do physical harm to the people
16 they're suing? That's absurd.

17 MR. BOWKER: Well, I think Uber does realistically
18 face threats that a lot of companies don't face.

19 THE COURT: That's a different question. The question
20 was, was this investigation in any way, shape, or form
21 motivated by that. And my only question to you is, is there
22 anything, because I haven't seen one stitch of suggestion in
23 the Ergo materials that they thought that that's what they were
24 being asked to do.

25 MR. BOWKER: There's no communication I've seen from

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1 Uber to Ergo conveying that this was the focus. But one
2 additional fact which is important and Mr. Egeland highlighted
3 this in my discussions with him and that is it was coming from
4 the security office and he made the point that, look, as a
5 former intelligence officer, I get something from a security
6 office, I assume there's some security component of what I'm
7 being asked to do. So there is that.

8 But your Honor is correct that there was no explicit
9 instruction to focus on that. I do --

10 THE COURT: Did Mr. Santos-Neves put questions to any
11 of the 28 people he interviewed along the lines of have you
12 ever heard of any Mr. Meyer committing any assault, or
13 Mr. Schmidt, the intimidating lawyer for Mr. Meyer, have you
14 ever heard of him engaging in beating up the people he sued or
15 anything remotely like that? I didn't see anything like that.

16 MR. BOWKER: His questions were open ended and not
17 directed at eliciting any particular answers or any particular
18 derogatories. I think that actually cuts in favor of Ergo
19 which is to say they were not dirt digging here. They were
20 fact finding.

21 Now, yes, firms like Ergo are used to highlighting
22 derogatories because usually that is the information that is
23 difficult to uncover and it's usually information that makes a
24 difference for the client and so that's a realistic part of the
25 assignment.

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1 THE COURT: I agree with you. The common sense of it
2 is, subject to hearing from Uber, that they wanted to dig up
3 whatever dirt they could. And I completely agree with you that
4 there's every indication that though improper means were used,
5 there was no attempt by Ergo to falsify information or to slant
6 it in a way that was unfair or anything like that. So what a
7 disappointment it must have been to Uber when they found out
8 that Mr. Meyer and Mr. Schmidt were pretty good guys.

9 MR. BOWKER: I'm not sure that's a fair
10 characterization of it, your Honor. The documents suggest that
11 Uber was trying to find out who is this person and the report
12 certainly gives them who is this person and it even guesses at
13 why this person might be suing. So I think they got the
14 product that they expected.

15 THE COURT: Fair enough. Anything further you wanted
16 to say?

17 MR. BOWKER: There are a couple really important
18 points for Ergo and one is your Honor just made reference to
19 improper means and Ergo's position is different on this which
20 is we weren't aware of any special duties that would have
21 applied to us as a result of working at the direction of
22 counsel in a litigation context. We weren't thinking of what
23 Uber's duties may have been. We were doing a standard sort of
24 due diligence work. Now, usually it's in a different context
25 overseas, but they went about it doing work that they thought

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1 was appropriate and lawful.

2 There is and I think your Honor pointed this out
3 before I got involved at the May 20 hearing that there's
4 nothing per se unlawful about the use of false pretenses in the
5 course of investigation. And we've cited Southern District --

6 THE COURT: I don't agree with that, but that's an
7 argument we can get into later. There are cases going both
8 ways. That I will agree with you and that's about all I agree
9 with you. I think there is a good argument for saying that
10 when a lawyer hires a nonlawyer to conduct an investigation,
11 the nonlawyer cannot engage in activity that the lawyer is
12 prohibited under the ethical rules from engaging in. And I
13 think there's a strong argument that a lawyer could not engage
14 in the activity that was here in the case.

15 MR. BOWKER: I see what your Honor is saying and I
16 tried to make the slightly different point which is that
17 there's nothing per se unlawful about these the use of these
18 false pretenses or misrepresentations. I agree with your Honor
19 that the question is a much harder and closer question when
20 someone is working at the direction of counsel and counsel has
21 certain duties. But it is very important for your Honor to
22 understand that Ergo was not aware of those duties, was not
23 thinking of those duties when it did this work. Had it known
24 of these duties, it would have done things very differently. I
25 can assure you of that.

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1 The other really important thing here is that Ergo did
2 not intend to do and did not do anything to improperly impact
3 this litigation. Ergo did not talk to any party. Ergo did not
4 talk to any witness. Ergo did not talk to any recipient of a
5 subpoena. Ergo never sought to interfere with anything that
6 goes on in this very sanctified place and that's very important
7 for Ergo. Ergo does not want your Honor to think it tried in
8 any way to undermine the litigation process.

9 And when we go back and look at the case law where
10 courts have imposed sanctions on nonparties, we've only found
11 examples where nonparties have either violated a court order,
12 which is not the case here, or committed a fraud on a court and
13 that is directly involved themselves in litigation and done
14 something improper with respect to this process. Ergo would
15 never do that, did never do that, and I think under the
16 circumstances the partial relief of an injunction that no more
17 investigations like this in this case is acceptable to Ergo,
18 but anything beyond that would be unfairly punitive and I think
19 would exceed the authority.

20 THE COURT: You raise a point that I should have put
21 to plaintiff's counsel but I will so now. As near as I can
22 tell, the only request that was made with respect to Ergo in
23 the relief sought was to enjoin Ergo from undertaking any
24 further background investigations of individuals or counsel
25 involved in this litigation, which I take it you consent to.

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1 That's the only relief I saw apropos Ergo. Now, there was some
2 uncertainty whether the monetary sanctions were being sought
3 against anyone other than the defendants, but let me make sure
4 one way or the other what plaintiff's counsel is seeking in
5 that regard.

6 MR. BRIODY: Your Honor, John Briody for plaintiff.
7 Our specific request with respect to the monetary sanction is
8 as to the defendants based on the Ergo discovery related
9 issues. That was included, your Honor, to the extent that the
10 Court found that some other sanction should be shared by Ergo
11 to point out that the Court has authority to do so.

12 THE COURT: My own view, subject to I'm not going to
13 make any final decision today, my at least tentative view is
14 that the only relief against Ergo that would be appropriate is
15 the relief they're consenting to and that the monetary
16 sanctions, if they are to be imposed at all, would have to be
17 imposed against the defendants, not against the third party.
18 So that should at least tentatively put your mind to rest.

19 MR. BOWKER: Your Honor, I think that's right. That's
20 consistent with our reading of the law in the Southern
21 District. We did find a case, the *Jung v. Neschis* case, which
22 is 2009 WL 762835. That was one of the cases we found where
23 the court had reached to a nonparty to impose a sanction. But
24 there the court made very clear the only reason it could do so
25 is because the nonparty in that case had behaved as a party,

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1 had controlled the plaintiff in that case, and had committed an
2 outright fraud on the court. And if your Honor were to read
3 that decision you would see it is not one fraud; it's probably
4 five frauds and it's really egregious.

5 THE COURT: In any event, I don't have to reach the
6 question of what my power is in that regard. I just think on
7 the facts as they have emerged in this case the appropriate
8 relief for Ergo at this juncture is likely just the relief that
9 you consented to. I don't mean to suggest in any way that the
10 Court is not bothered and baffled by what happened at Ergo.
11 But being by nature an optimist, I am hopeful that it will
12 never happen again.

13 MR. BOWKER: Your Honor, I can assure you that it will
14 never happen again at Ergo, and I can assure you that Ergo has
15 learned something about its compliance needs here. I want to
16 stress again that this was an unusual context, that this is a
17 good company that intended no harm to anyone, plaintiff or
18 otherwise, and certainly did nothing to thwart the process in
19 your Honor's courtroom. And with that, unless your Honor has
20 additional questions, I'll take a seat.

21 THE COURT: Very good. Thank you very much.

22 Let me hear now from counsel for Ergo.

23 MR. BRODSKY: Do you mean Uber, your Honor?

24 THE COURT: Uber, I'm sorry.

25 MR. BRODSKY: Your Honor, would you like me to go to

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1 the podium?

2 THE COURT: Why don't you go to the podium.

3 MR. BRODSKY: Your Honor, I'd like to address the
4 No. 1 question, your Honor, that I think is most relevant and
5 then I'll address another issue your Honor brought up which is
6 is there any evidence whatsoever that Uber knew or willfully
7 blinded themselves to the use of false pretenses by an Ergo
8 investigator who was reporting to Mr. Egeland who was then
9 talking to Ergo supervisors and communicating with security at
10 Uber and the answer is absolutely no.

11 THE COURT: Let me play devil's advocate and this is
12 not necessarily the views of the Court at all, but just to
13 frame the issue. So first we have Uber saying that the reason
14 it undertook this investigation was because of common personal
15 threats to Mr. Kalanick and others that they were concerned
16 about. I want to hear you on that, but just to put the
17 context. The argument can be made that that is a pretense,
18 that all the evidence suggests that the reason for this was to
19 try to dig up dirt about plaintiff and plaintiff's counsel and
20 that the documentary record does not remotely support that. So
21 that's No. 1.

22 No. 2, we have the counsel for Mr. Kalanick, obviously
23 in communication with Uber, initially denied that Uber or
24 Kalanick have anything to do with this investigation going on,
25 a representation that was not corrected for many weeks.

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1 MR. BRODSKY: Correct, your Honor.

2 THE COURT: One could draw a negative inferences if
3 one wished from that. And then we have what I think could
4 fairly be characterized as a total failure to supervise what
5 was going on at Ergo. No ground rules laid out in advance. No
6 inquiry into what methodology was being used. None of what was
7 done until plaintiff's counsel finally had enough to come to
8 court and inquiries began to be made.

9 So the argument would be made -- I can imagine a
10 prosecutor for the Southern District of New York making the
11 argument -- that with all those combination of circumstances,
12 one could draw the inference that there was a willful
13 blindless.

14 MR. BRODSKY: Respectfully, your Honor, a prosecutor
15 would not touch that case. A prosecutor would look at --

16 THE COURT: I bow to your expertise.

17 MR. BRODSKY: -- failure to supervise there, which is
18 a negligence case.

19 Let me address all those points because those are ones
20 we embrace and would like to address. Most importantly, your
21 Honor, the context is very important. An individual sued the
22 CEO, uncommon in sort of a lawsuit. This is not a typical case
23 where you're going to sue the company. So the general counsel
24 directing this to security is in the security context. And the
25 history there, your Honor, is that yes --

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1 THE COURT: Even a dumbbell court found not
2 implausible on two minutes inspection that that was being done
3 to arguably avoid the arbitration requirement I'm going to get
4 into in the next motion around midnight at the rate we're
5 going.

6 MR. BRODSKY: That's hard to know on day one. That's
7 hard to know on the day the suit was filed.

8 THE COURT: So let me make sure I understand. Your
9 argument is someone using their own name and their lawyer using
10 his own name sues the CEO and that must be because secretly
11 they're plotting to do him harm.

12 MR. BRODSKY: No, your Honor. But it does, the fact
13 that the general counsel directed it to security to take a
14 careful look or look at this person is not a suggestion of
15 let's dig up dirt on this plaintiff. It is --

16 THE COURT: Why isn't it just because security is the
17 people who have knowledge of who to employ by way of, you'll
18 forgive the phrase, private investigators.

19 MR. BRODSKY: Because the typical case, the typical
20 case if you're in litigation is that Boies Schiller
21 representing Mr. Kalanick, and the firm, which there was no
22 firm at the time representing Uber, or in-house litigation
23 counsel, would engage an investigator -- because on this side I
24 do that -- engage the investigator, provide them with
25 instructions about what you want, and then direct and oversee

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1 the investigation. This did not happen in that way in any
2 sense.

3 More to the point, it goes to security. Mr. Joe
4 Sullivan, the head of security, refers it to Mr. Henley.
5 Sullivan and Henley come from Facebook. They were familiar
6 with what happened to Ceglia and Ceglia had made, as your Honor
7 knows, he was prosecuted criminally and has now escaped or in
8 flight from his criminal charges. Ceglia filed a fraudulent
9 lawsuit against Facebook and the CEO. Ceglia was a threat.
10 And through that experience they learned that people do come up
11 with fraudulent lawsuits, fraudulent threats, and it was in
12 that mindset that they initiated an investigation.

13 It's relevant because Mr. Henley and Mr. Sullivan were
14 not being overseen by litigators. And to tie it back, how do
15 you know, what's the corroboration for the fact that this
16 wasn't litigation motivated; it's the fact that the litigator
17 in house at Uber when they got called from Boies about whether
18 or not Ergo was hired by Uber, they said no, this is not us,
19 because they had no idea.

20 THE COURT: If litigators weren't involved or
21 litigation concerns were not involved, how is it that way back
22 on December 24, 2015, just a week after the lawsuit was filed,
23 Mr. Henley wrote to Mr. Egeland saying can you make sure to
24 keep your work general enough so that the research remains
25 discrete from any discovery perspective. That sounds like a

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1 litigation concern.

2 MR. BRODSKY: Mr. Henley is not a lawyer. Mr. Henley
3 is I don't think thinking about the lawsuit. Mr. Henley got
4 the referral from the general counsel. The general counsel
5 refers the case to Joe Sullivan, head of security, who refers
6 it to Mr. Henley. And the fact that Mr. Henley has that in his
7 mind is not a directive. There's no proof or evidence it's a
8 directive from the lawyers.

9 THE COURT: If the whole motivation as you're
10 asserting it is because there's concerns about threats, then
11 how are you able to possibly assert work product protection for
12 all the documents in this case?

13 MR. BRODSKY: Well, the beginning document your Honor
14 waived the privilege for with respect to Ms. Yoo's
15 communication to Mr. Sullivan and the communications between
16 Mr. Sullivan and Mr. Henley to Ergo, your Honor found that
17 there was no --

18 THE COURT: I know I found there wasn't, but I'm
19 saying what was your basis if your factual belief was and is
20 that the motivation for this entire investigation was concern
21 over threats to Mr. Kalanick or other persons at Uber, then I
22 don't see what the basis was for asserting work product
23 protection.

24 MR. BRODSKY: Respectfully, your Honor, if a general
25 counsel initiates an investigation with security in mind in

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1 anticipation of potential litigation of a security nature or
2 otherwise, I think that can be protected. So if a client hires
3 us at Gibson Dunn and says we think our CEO is being threatened
4 by a group of people and we hire investigators to go
5 investigate those group of people, I think that's protected by
6 privilege.

7 THE COURT: All right. Back to your other points.

8 MR. BRODSKY: Let me go back to the other points, your
9 Honor. I think it's important corroboration though that the
10 litigation side of the house did not know what the security
11 side of the house was doing with Ergo. I think it's also
12 important, your Honor, to note the following. Your Honor also
13 asked about, you know, the documentary evidence with respect to
14 the supervision of Ergo. If we look at it, their main argument
15 is not that -- they use the words willful blindness, but as
16 your Honor defined it, it's failure to supervise. The language
17 they use, the evidence they use about what Uber should have
18 done to figure out whether or not this was happening at Ergo is
19 all failure to supervise.

20 But taking a step back, your Honor. It was perfectly
21 permissible for Uber security folks to think that they could
22 learn about the nature, background, and character of Mr. Meyer
23 to determine security.

24 THE COURT: What did they have, even under your
25 theory, even the remote basis for believing, Uber or anyone

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1 else, that the attorney, Mr. Schmidt, was a security threat?

2 MR. BRODSKY: I'm glad you brought that up. You don't
3 see an email from Uber and Uber security to Ergo saying we want
4 to look into the attorney. The proposal that came back from
5 Ergo to draw some connection between the lawyer and the
6 plaintiff was Ergo's proposal, and Mr. Henley's testimony was
7 he didn't focus on it.

8 THE COURT: I must say I hear what you're saying and
9 anything is possible, but I've never seen so many high level
10 people at both Ergo and Uber being so unfocused.

11 MR. BRODSKY: That's fair, your Honor. That's fair.
12 If you do look at what they did focus on, they did focus on the
13 fact that in -- they hired Ergo relatively recently. There was
14 no history of believing or knowing that Ergo had done anything
15 inappropriate. In fact, Ergo has a terrific reputation in the
16 industry. Their executives there, Mr. Egeland and others,
17 there are many former government people, former CIA. They have
18 a pristine reputation. Mr. Bowker didn't want to say it but
19 it's true. They have a pristine reputation. They're hired by
20 many law firms across the country to conduct many different
21 types of investigations. And prior to this one Ergo
22 investigator recording conversations and using false pretenses,
23 there was no known knowledge, privately or publicly, that there
24 was any issue at Ergo.

25 Second, if you look at the master services agreement

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1 that Uber engaged with Ergo, it's far superior than any other.
2 I would ask the plaintiffs to come up with any other master
3 services agreement with an investigator that meets that
4 standard. Why? It didn't just say comply with the law. It
5 said we want you to comply with all laws. Not only that, we
6 want you to use best practices. And we quoted it, your Honor,
7 and there was no response from our colleagues, from the
8 plaintiffs. But they asked them to use absolute best
9 practices, which went beyond the law. And I think that's
10 important to note because they were doing something that when
11 they hire investigators, they said we want you to go beyond
12 that.

13 Here's the quote. They wanted the consultant and its
14 employees are skilled, experienced, and fully qualified to
15 perform and deliver the services consistent with the highest
16 standards of consultant's profession, business, or industry.
17 That goes beyond comply with the law.

18 And then third --

19 THE COURT: No, but of course as we all know, that
20 certainly wasn't the way they conducted this investigation. So
21 the question is in part is it sufficient for Uber to simply
22 rely on that boilerplate or do they have some obligation to
23 monitor what's going on.

24 (Continued on next page)

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1 MR. BRODSKY: Well they have an obligation that if a
2 red flag comes up, and for willful blindness if you're talking
3 about a criminal prosecutor's perspective, and if you're
4 talking about the standard from the Supreme Court, we're
5 talking about a hurricane of red flags. That's the analogy
6 that federal prosecutors use in willful blindness cases in
7 front of juries where they say there's a hurricane around the
8 defendant and they ignored it around them. Let's just take one
9 or two red flags.

10 THE COURT: I hear what you're saying although I'm
11 having trouble with the mixed metaphor of a hurricane of red
12 flags, but go ahead.

13 MR. BRODSKY: But the -- there were no red flags here.
14 There were no red flags coming back to Uber that they were
15 using false pretenses or that they were using -- they were
16 recording the conversations. And they don't point to any.
17 What they said was you should have monitored it better. You
18 should have overseen it. You should have instructed them as to
19 the methodology.

20 And their answer to what's the evidence of willful
21 blindness is really a question: What did they think? How did
22 they think they were going to get under the radar --
23 information about Mr. Meyer under the radar?

24 THE COURT: What about -- this really gets to the --
25 they would argue among other things that a red flag was the

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1 inquiry from plaintiff's counsel which was met with an
2 inaccurate denial.

3 MR. BRODSKY: And the miscommunication, no doubt a
4 miscommunication coming from in-house litigators at Uber, is a
5 reflection that neither Uber's lawyers or Boies, or
6 Mr. Kalanick's lawyers were aware of the Ergo investigation
7 and, therefore, this investigation wasn't about this
8 litigation.

9 And when the miscommunication came through and the
10 plaintiff's lawyers then contacted Boies again. Boies then
11 contacted the litigators, the in-house litigators at Uber, and
12 they found out, they shut it down. Well, the investigation was
13 already -- had already ceased. The report had been done at
14 some point. But they immediately reacted and shut it down.

15 Your Honor has -- I obviously don't want to waive
16 privilege and I think Mr. Clark's communications and other
17 people's communications at Uber internally about their
18 communications relating to this issue are all privileged. But
19 those -- you've already seen those. And there is no basis to
20 waive the privilege.

21 But the answer is that is evidence that the
22 investigation or inquiry was not related to the litigation.
23 And as soon as the lawyers learned that it was Ergo, they shut
24 it down and they were not happy with the use of false
25 pretenses, to put it lightly.

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1 THE COURT: So when the inquiry is made from
2 plaintiff's counsel to Mr. Skinner, I believe. What steps did
3 Mr. Skinner take to ascertain whether or not this was an
4 Uber-generated investigation?

5 MR. BRODSKY: Thankfully, Mr. Skinner is here.

6 THE COURT: I'm a little troubled if he's here as a
7 witness that's fine. If he's here purporting to act as a
8 lawyer I think he is in a potential conflict situation.

9 MR. BRODSKY: Fair enough. I'm not representing
10 Mr. Skinner but I can tell you Mr. Skinner, from what I have
11 seen in the record, and I don't think plaintiff's counsel
12 dispute this, the record shows that Mr. Skinner had no
13 knowledge of Ergo's involvement, clearly. He called, did the
14 right thing and he called in-house counsel at Uber. In-house
15 counsel at Uber did not know about the Ergo investigation and
16 reported that back to Boies.

17 THE COURT: Why did in-house -- what is this -- first
18 of all, how many, I guess I should ask. How many people are we
19 talking about in the location where the general counsel and the
20 head of security are?

21 MR. BRODSKY: I don't know the answer. I can find out
22 very quickly.

23 THE COURT: Are they blocks away, or their office is
24 right next door to each other?

25 MR. BRODSKY: Also don't know the answer. Never been

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1 there. Never had the privilege of going to the offices.

2 THE COURT: And so you would have thought that an
3 inquiry might be made company-wide or at least office-wide and
4 not just asking the litigators about it.

5 But anyway go ahead.

6 MR. BRODSKY: If you look back, do the litigators wish
7 they had done a broad inquiry and gone to security?

8 THE COURT: Doesn't sound like -- at least, I'm
9 questioning how broad it would have to be.

10 MR. BRODSKY: Do they wish they had gone to security
11 immediately and asked them? Absolutely. And the
12 miscommunication --

13 THE COURT: They must have known, from what you've
14 told me earlier, that there had been from time to time threats
15 that sometimes had led to investigations. I mean they're not
16 that blind, are they?

17 MR. BRODSKY: They certainly aren't blind to the fact
18 that the CEO has had threats and executives have had threats
19 and they have led to investigations.

20 THE COURT: Anyway, go ahead.

21 MR. BRODSKY: They look back and of course they wish
22 they had contacted security. Eventually it does happen. And
23 eventually it gets shut down. And bad faith, with all due
24 respect to the plaintiff's request, it requires, one,
25 evidence -- a failure to supervise is not bad faith. There's

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1 argument here there wasn't a failure to supervise because to
2 supervise they have a master services agreement saying comply
3 with the law, use the best standards, use good training and
4 make an inquiry. You're going to contact primary sources.
5 There is no sense or any suggestion that they knew or should
6 have known that there would be false pretenses used.

7 Your Honor, I think, put a good point on it. If Ergo
8 senior executives did not know what the Ergo investigator was
9 doing -- for example, with respect to recordings -- then what
10 the plaintiffs are suggesting is that Uber was willfully blind
11 to individuals at Ergo who were willfully blind to what an
12 investigator was doing. And, respectfully, that is not a case
13 of bad faith to say that Uber was willfully blind to somebody
14 else being willfully blind.

15 The bottomline, your Honor, is an investigation under
16 the radar could have been done by -- lawfully by saying -- by
17 this Ergo investigator by telling others: I work for Ergo; I
18 have a private client; and I have questions about Mr. Meyer.
19 That would have elicited responses. And that's how it could
20 have been done under the radar lawfully as opposed to: I don't
21 want you to blast this out on the internet; I don't want you to
22 send out a survey; I don't want you to make personal calls; I
23 don't want you to do other things.

24 And finally, your Honor, I do think it's important to
25 go back to, unless your Honor has other questions, there is a

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1 sense that the plaintiffs have suggested that Uber was looking
2 for derogatory information about Mr. Meyer. And I know there's
3 some -- that statement was used by an Ergo investigator, by
4 Mr. Egeland. And on page 84 and 83 of Mr. Henley's testimony
5 he says he doesn't even think he noticed that detail about
6 derogatory information.

7 And there is no other suggestion in the record, other
8 than internal Ergo communications about derogatory information,
9 there is no other suggestion in the record that Uber was
10 looking for derogatory information which I think, to circle
11 back to where we started, is further evidence that this was not
12 motivated for a litigation purpose. They were not motivated to
13 go after, find out negative information about Mr. Meyer.

14 THE COURT: All right. Thank you very much.

15 MR. BRODSKY: Thank you, your Honor.

16 THE COURT: Let me hear, before we hear finally from
17 plaintiff's counsel, from counsel for Mr. Kalanick.

18 MR. SKINNER: Your Honor, Peter Skinner on behalf of
19 Travis Kalanick.

20 THE COURT: I am troubled, Mr. Skinner -- I have the
21 highest respect for you and your firm -- but I am troubled that
22 you are a fact witness in this particular situation and yet
23 you're also acting as counsel which is not usually a
24 permissible situation.

25 MR. SKINNER: Your Honor, I wanted to address that

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1 head off. The first thing I was going to say is I don't plan
2 to say much right now because I think most of this is with
3 respect to Ergo's actions and what happened internally at Uber
4 and, of course, I represent Mr. Kalanick.

5 As the Court notes and noted initially, my name comes
6 up in all of this because I made certain communications to
7 Mr. Feldman, the plaintiff's counsel. They haven't asked to
8 depose me. They haven't asked to gather any facts from me. We
9 have the record that we have. If they were to seek to reopen
10 it and turn me into a witness, then I think we can cross that
11 bridge if and when we got there, if there's anything on
12 privilege.

13 THE COURT: Well it seems to me the argument that
14 Uber's counsel has just made was in part that there were no red
15 flags flying and therefore, while Uber may not have been as
16 focused and while its inquiries may not have been as broadly
17 based as with hindsight might have been ideal, there was
18 nothing that warranted an inference of sanctionable misconduct.
19 And this naturally led to the Court's saying well wasn't one of
20 the red flags flying your denial that Uber and Mr. Kalanick had
21 anything to do with this investigation which was not corrected
22 for a period of some weeks.

23 I think I need to ask -- if you feel that today you
24 can't answer this without consulting with counsel, I will
25 accept that -- but I think I need to ask exactly what steps you

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1 took when you got the original inquiry.

2 MR. SKINNER: Placed a phonecall to Uber general
3 counsel's office to ask whether there was anything to --

4 THE COURT: So, it was you?

5 MR. SKINNER: Me, yes, your Honor.

6 THE COURT: The call was from you to whom?

7 MR. SKINNER: It was from me to Martin White, who is
8 an attorney within the general counsel's office.

9 I honestly don't remember the scope of the
10 conversation. I don't want to reveal privileged information.
11 I'm trying to walk a line where I'm an officer of the court
12 answering a question from the court.

13 THE COURT: That's why I say if you don't want to
14 answer at this point you don't have to. If you feel
15 comfortable in sharing whatever you feel comfortable in
16 sharing, that's fine too.

17 MR. SKINNER: Look, and that's what was done.

18 THE COURT: Just so I have it clear. And I'm going to
19 state that this part of the inquiry will not of itself be taken
20 to waive any privilege known to mankind.

21 What you did initially was to put in a call to
22 Mr. White and ask him to find out. Is that a fair statement?

23 MR. SKINNER: Yes, your Honor.

24 THE COURT: And he came back and said it's not us?

25 MR. SKINNER: Yes.

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1 THE COURT: All right. And what prompted your
2 correcting that a few weeks later?

3 MR. SKINNER: Mr. Feldman called me again and he said
4 we want to serve subpoenas on Ergo but we have a discovery stay
5 in place and we want your consent to, with the discovery stay,
6 so that we can serve these subpoenas. We want to know why Ergo
7 was involved in the investigation they were involved in.

8 As we all know, Ergo identified themselves as the
9 party who was conducting the investigation. And they were able
10 to figure out who they were. I think we may have even sent
11 them a link to the website. I honestly don't remember.

12 But, in any event, I said I don't know if that's
13 right. And this is the conversation between me and
14 Mr. Feldman. I said we've already told you it's not us. I
15 don't know if the discovery mechanism in this case is the right
16 way to gather the information you're trying to gather. Maybe
17 you should just pick up the phone and call Ergo and see what
18 they say, something to that effect.

19 Mr. Feldman can correct me if he has a different
20 recollection. But I think I said something to the effect, I
21 don't know if we're going to be able to consent to lift the
22 discovery stay to serve these subpoenas that you want to serve.
23 To my mind, you've asked. The question has been answered. And
24 this doesn't have anything to do with the litigation.

25 And he said okay. I may be going to the judge in

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1 order to ask for the relief anyway. If it's over your
2 objection, it's over your objection.

3 So of course at that point I got back in touch with
4 general counsel's office.

5 THE COURT: Again Mr. White?

6 MR. SKINNER: I believe it was Mr. White, yes.

7 To say plaintiff may be seeking relief from the court.
8 I don't know what our position is ultimately going to be but
9 they may be seeking relief from the court. And we need to
10 figure out what our position is going to be if they make that
11 application.

12 And I also said -- and you better check again, you
13 know, because if these subpoenas are served and it comes out
14 that you were wrong, that's not going to be good. So let's
15 check again now and let's, you know, triple check this thing.
16 I know you checked before. Check again.

17 And that's when -- and I think ten days then elapsed
18 actually. I could be wrong. But there was a period of time
19 that elapsed. Until I received a phonecall late on a Friday
20 from another lawyer.

21 THE COURT: Who was that?

22 MR. SKINNER: Lindsey Haswell telling me we made a
23 mistake.

24 That's when I called Mr. Feldman that same night.

25 THE COURT: Let me interrupt one other thing. By any

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1 unlikely chance is Mr. White or who is the other person?

2 MR. SKINNER: Ms. Haswell.

3 THE COURT: Are either of them here in the courtroom?

4 MR. SKINNER: Mr. White is here.

5 THE COURT: So Mr. White why don't you come on up.

6 I'll just interrupt Mr. Skinner to talk to Mr. White and then
7 come right back to you.

8 Mr. White, I know you weren't going to come here
9 believing the court would ask you questions so feel free to say
10 you'd rather wait until you've consulted with counsel or
11 whatever, but if you are comfortable in answering the
12 questions, what it would be useful to the court to know is what
13 you did at the time of the first inquiry from Mr. Skinner and
14 what you did at the time of the second inquiry.

15 MR. WHITE: Sure, again, with the proviso I assume
16 that anything --

17 THE COURT: Is not waiver of anything, right.

18 MR. WHITE: So I can give you a little bit of context.
19 When I got the call from Mr. Skinner I had been at Uber
20 approximately two months. So I certainly knew that I hadn't
21 initiated the investigation. And so I inquired to Ms. Haswell
22 whether we had done so. And she said she will look into it,
23 but she knew that she had not ordered the investigation. And
24 so she looked into it. And came back to me and told me that
25 she had found no evidence that it was us. We checked both

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1 within the litigation department and the employment department,
2 because I understand Mr. Schmidt is an employment attorney, and
3 found no evidence that we had ordered the investigation.

4 To give you a little bit of context, you had asked
5 earlier what -- how Uber is organized. It's a very, very big
6 office building. I know that may not mean all that much to you
7 but security doesn't sit particularly close to litigation. In
8 our practice, if anybody was going to order an investigation in
9 an ongoing case we would have thought it would be the
10 litigation department. So we had no knowledge or reason to
11 believe that it would be anybody other than us.

12 THE COURT: So are you saying you were not aware that
13 security had ordered other investigations?

14 MR. WHITE: I believe the testimony in the depositions
15 is that they have never done so in any kind of litigation
16 situation. Now there may be other investigations ordered --

17 THE COURT: So this was the only situation where they
18 thought that there was a threat that warranted an
19 investigation?

20 MR. WHITE: I don't believe -- Mr. Kalanick may have
21 been sued along with the company in a number of other cases but
22 never in an individual capacity is my understanding. So that's
23 my best understanding of it. I don't know to a positive
24 certainty but that is my best understanding.

25 THE COURT: Did you understand that -- did you have an

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1 understanding one way or the other as to whether security had
2 undertaken investigations in a nonlitigation context?

3 MR. WHITE: Honestly I mean at that point two months
4 into my work at Uber, no, I had no knowledge that we even had a
5 security department.

6 THE COURT: And just out of curiosity so where is --
7 where are your offices located?

8 MR. WHITE: In San Francisco near the civic center.

9 THE COURT: And how many employees are we talking
10 about in security?

11 MR. WHITE: I couldn't even venture to guess.

12 THE COURT: Are they on the same floor as you?

13 MR. WHITE: No, in fact, they're in a different
14 building actually than us.

15 THE COURT: So go ahead.

16 MR. WHITE: So at that point I had asked Ms. Haswell.
17 Ms. Haswell conducted her own investigation, got back to me and
18 said whoever it was, this wasn't us. Then I advised
19 Mr. Skinner of that. And my understanding is Mr. Skinner
20 advised plaintiff's counsel of that.

21 Then the next inquiry came I believe sometime in
22 January. I was about to get on a plane. I got a call from
23 Mr. Skinner. I immediately -- I mean honestly, your Honor, you
24 have many of these communications in your possession so you can
25 confirm this. I then texted Ms. Haswell basically what

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1 Mr. Skinner had asked. And maybe this was in February, not
2 January. I'll correct myself. And that night I learned for
3 the first time it was -- it, in fact, had been ordered by the
4 security group and I was astonished.

5 THE COURT: Just so I'm clear what is Ms. Haswell's
6 position?

7 MR. WHITE: She is the director of litigation at Uber.

8 MR. BRODSKY: Your Honor, Ms. Haswell would normally
9 probably be attending this. She has just given birth recently
10 so she is not here for that reason.

11 THE COURT: Sounds like a weak excuse to me.

12 Okay. One last question. Did you or to your
13 knowledge Ms. Haswell consult with Ms. Yoo?

14 MR. WHITE: I know I did not. I don't know whether
15 Lindsey did or not at the time.

16 THE COURT: All right. Thank you very much. Let's go
17 back to Mr. Skinner.

18 Now in your capacity as the lawyer anything you wanted
19 to add to the legal argument we've had earlier today.

20 MR. SKINNER: Sure, your Honor. Look, I think that I
21 will try to toe the line and keep it in my capacity as a lawyer
22 in responding to the court's questions, obviously an officer of
23 the court, to tell you what I know.

24 We really do not have much to add. We represent
25 Travis Kalanick. I think that the evidence is undisputed in

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1 this case that Mr. Kalanick was not aware of this investigation
2 in any way. And there is no evidence that suggests that he
3 participated in any of this in any way or even saw the report
4 or has ever had any communication relating to Ergo or the
5 report that was derived from the depositions. The Uber
6 witnesses consistently testified that they had no knowledge
7 Mr. Kalanick knew anything about this. They haven't identified
8 any documents indicating that Mr. Kalanick knew anything about
9 this. And I think that my client, the CEO of Uber, is divorced
10 and removed from this whole process. And I think that there is
11 simply no evidence in the record that would support any
12 indication of willful blindness on behalf of my client or that
13 my client was acting in any way in bad faith.

14 THE COURT: Let me hear finally from plaintiff's
15 counsel.

16 Thank you.

17 MR. SKINNER: Thank you, Judge.

18 MR. BRIODY: Thank you, your Honor.

19 I'm going to start by responding to certain of the
20 comments made by Uber's counsel. And one of the last things he
21 said that I thought was interesting is he talked about how, I
22 think for the second time, Mr. Henley, the individual who was
23 tasked albeit indirectly by Uber's general counsel with
24 conducting this investigation, he didn't notice the detail
25 about the derogatories; therefore, Uber had no interest in

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1 derogatory information at all.

2 There was another point before, the statement of where
3 it talks about going into the relationship between Mr. Schmidt
4 and Mr. Meyer. Again, Mr. Henley. He wasn't really looking at
5 that. Red flags right there.

6 This is what the investigation is going to be. This
7 is how it's going to be carried out. Mr. Henley wrote back.
8 Sounds good.

9 That's not the only directive he gave to Ergo in
10 connection with this investigation.

11 And your Honor pointed out several statements made by
12 Uber to Ergo when this investigation was tasked out. Keep it
13 very under the radar; make sure you talk about this -- and I'm
14 paraphrasing here -- in a way that no one is going to find out
15 about it. Willful blindness.

16 What happens?

17 By the way, I think the standard -- we've talked a lot
18 about willful blindness. I think there's willful blindness
19 here. I think under the standard under *Chambers* sanctionable
20 conduct includes wanton conduct, which includes reckless
21 disregard. I think we've proven that.

22 Let's take a look at what exactly is happening here.
23 Ms. Yoo sets the investigation in motion. Uber refused to have
24 her testify. The security purpose, which your Honor points
25 out, on its face untenable, inexplicable, a well pleaded

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1 complaint. She won't testify about it. The only person who
2 comments about it is the person who receives the directive to
3 undertake it. And never communicates it to anyone else.

4 And the documents here speak for themselves. They
5 show that the investigation that was conducted, I'd submit to
6 you the only evidence that's here, is what was approved. And I
7 don't think when you sign off on a boilerplate MSA, no matter
8 what's in there, it lets you turn a blind eye to the
9 investigation that you wrote and said "sounded good." That's
10 Uber.

11 And it was referenced before in connection with
12 Mr. Bowker's argument, the notion of you can delegate it down
13 until I guess no one has to care about it anymore. If an
14 attorney who commissions an investigation in connection with a
15 lawsuit to nonlawyers, that doesn't allow you to ignore the
16 litigation. Moreover, one of the most critical things that
17 doesn't add up, and your Honor touched upon it: How are you
18 asserting privilege and work product over all of this? How are
19 you instructing Ergo, apparently, to say work product over an
20 e-mail from an investigator to a nonparty as part of the
21 investigation; yet, at the same time claim that no one had any
22 idea that this had anything to do with the case?

23 I think the record has been shown, based on that,
24 based on the conduct that happens after, who is behind this.
25 The first response from the perspective of the plaintiff, we're

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1 being told: It's not us; not involved. A month later: It's
2 us. Okay. Well tell us about it. What's the response? No.
3 You've got to promise you're not going to use it in connection
4 with the litigation.

5 Those decisions -- and that's where, by the way,
6 Mr. Kalanick comes in because he's the one who is writing
7 letters to us saying I'm not going to tell you about the
8 investigation unless you agree to X and Y and Z. And at that
9 time the pathway to discovery from the plaintiff's perspective,
10 given the nature of the investigation that was uncovered,
11 should be smooth and easy; not riddled with conditions. But it
12 was. Every step of the way.

13 Then, later on, May 18 here is the list of everybody
14 who Ergo reached out to. That list was double the number.
15 Double the number of people that were actually contacted. I'm
16 not speaking right --

17 THE COURT: Other way.

18 MR. BRIODY: Eleven people were on that list or so.
19 The list of actual contacted was 28.

20 Two days later an order from this court. Tell us who
21 was involved in commissioning the investigation.

22 Mr. Clark. I took Mr. Clark's deposition. Did you
23 have anything to do with this? Nothing. Didn't know anything
24 about it until I got the report.

25 These are facts which just don't add up, your Honor.

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1 When you put that in the context of the relief we are
2 seeking, what is it we are seeking and what is it they are
3 fighting?

4 An order that they can't use to report. I don't think
5 they're fighting that. They're deviling on language about
6 whether they can go into Spencer Meyer's background after
7 they've done all of this? Your Honor, that's the only
8 appropriate result.

9 THE COURT: Let me interrupt you for a second, just to
10 make sure I know what Uber is and is not contesting in that
11 regard, just as we did with Ergo before.

12 So, plaintiff seeks, first, an order prohibiting
13 defendants from using any of the information obtained through
14 Ergo's investigation in any manner including by presenting
15 arguments or seeking discovery concerning such information.

16 So, is Uber agreeing to that? Yes or no?

17 MR. BRODSKY: Your Honor, I know you want a yes or no.

18 THE COURT: Are you agreeing to it in part?

19 MR. BRODSKY: The issue is you're essentially asking
20 us if we agree to an order. To issue that order -- here's my
21 issue with it -- to issue that order, underneath it suggests
22 that Uber did something in bad faith.

23 THE COURT: I've even heard of consent decrees where
24 people neither admit or deny.

25 Independent of any concession of wrongdoing, are you

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1 as a matter of prudence or tactics or anything else agreeable
2 to an order prohibiting you from using any of the information
3 obtained from Ergo's investigation?

4 MR. BRODSKY: Yes.

5 THE COURT: Okay.

6 MR. BRODSKY: May I say, your Honor. It's glowing
7 information. I'm not sure why they want that order. But we
8 certainly accept that.

9 THE COURT: Okay. The second thing they want is an
10 order enjoining the defendants and Ergo from undertaking any
11 further personal background investigations of the individuals
12 or counsel involved in the case.

13 Ergo's already agreed to that for their part. What
14 about Uber?

15 MR. BRODSKY: So long as it doesn't disallow us, if we
16 get to this stage, your Honor, which maybe after today's
17 arguments we won't, but if we get to the stage where we're
18 asking whether or not, for example, Mr. Meyer is an appropriate
19 class representative, we should be able to ask the necessary
20 questions in the course of litigation. If they're looking for
21 an order that precludes us from litigating the merits of this
22 case, any part of the merits, we would have an issue with that.

23 THE COURT: So I think it's a question -- you, as I
24 read what you're saying or hear what you're saying, you have a
25 general agreement to that subject to the limitations that would

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1 inevitably occur from the very nature of the litigation.

2 MR. BRODSKY: Correct.

3 THE COURT: Okay.

4 The third request is for monetary sanctions. I have a
5 feeling you're not agreeing to that. And I think the rest is
6 for any other relief the Court deems just and proper.

7 So let me ask Mr. Skinner. From Mr. Kalanick's
8 standpoint, are you in the same position as Uber in regard to
9 what was just stated on the record by Uber's counsel?

10 MR. SKINNER: Yes, we are.

11 THE COURT: Very good.

12 So let's go back now to plaintiff's counsel.

13 So I think, to be frank, I think we're talking here in
14 practical terms about the monetary sanctions. The rest may
15 have to be worded carefully but there is at least a general
16 agreement to the injunctive relief you're asking for with
17 certain caveats.

18 So let's focus on the monetary agreement. The money
19 you're asking for is your attorneys' fees and costs relating to
20 your investigation and motion practice here and I'm not sure as
21 a technical matter that's necessarily even a sanction. And I'm
22 even less clear -- and I'm just talking aloud -- whether for
23 that purpose you need to show willful disregard or fraud or any
24 of the rest. You may have already shown that. But,
25 essentially what you're asking for, at least as I read it, is

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1 to say: True misconduct, whether innocent or not, should never
2 have occurred, but you were put to various expenses, attorneys'
3 fees and otherwise, that you would not have incurred but for
4 that misconduct, and that that should come out of -- even if
5 Uber is totally innocent, hypothetically, they were the
6 proximate cause of that misconduct and therefore they should
7 bear those fees rather than you.

8 Do I have that right?

9 MR. BRIODY: That's right, your Honor. Frankly, it
10 was positioned as a request for relief and sort of things
11 caught a life of their own vis-a-vis -- whether it's a sanction
12 or not. We're looking for justice, a just result here. This
13 is an investigation that everybody agrees was illegal. No one
14 is fighting that.

15 We should not be forced to shoulder the cost of having
16 to discover the facts and deal with the issues and file these
17 motions. We want to litigate the merits.

18 This is an issue where -- I think, in addition, there
19 is also the possibility under the inherent powers to also
20 order, you know, someone to reimburse another party for the
21 costs that they incurred as a result of discovery issues or
22 other issues caused in the case that justice requires they not
23 be required to shoulder.

24 And so the general way I would put this is whether
25 framed as a sanction, whether framed as an inherent powers

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1 award about the costs that we had to expend -- and I got passed
2 up the citation. My understanding is that *DLC Management v.*
3 *Town of New Hyde Park*, 163 F.3d 124 (2d Cir. 1998) pin cite
4 136. That case holds that, you know, under the court's
5 inherent powers the court may require someone to reimburse a
6 party for unjustifiable and excessive costs, expenses, and
7 attorneys' fees.

8 Again, we don't -- we think that there's reasons and
9 grounds for sanctions here. At the same point, we are
10 concerned with the relief and that a just result is obtained.
11 And we think a situation where an investigation like this is
12 commissioned, and the hoops that had to be jumped through, and
13 the motion practice before this court that had to be undertaken
14 in order to get to the bottom of what happened, that those
15 costs should not be shouldered by the plaintiff. Because the
16 time and expense put to this issue, an issue that is an
17 absolute personal intrusion in Mr. Meyer's life and has no
18 place in this case, we don't think that that's a cost that we
19 should have to shoulder.

20 THE COURT: So let me go back to Uber's counsel.

21 MR. BRODSKY: Yes, your Honor.

22 THE COURT: Assuming again a neither admit nor deny
23 posture or something of that sort, are you still opposing
24 reimbursing plaintiffs for the costs they incurred in pursuing
25 this matter?

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1 MR. BRODSKY: With all respect, yes, your Honor. The
2 Second Circuit has been very clear on this. We cited on page
3 12 and 13 of our brief. The cases they cite in response on
4 page two of their reply and page three make it very clear the
5 standard is that they have to -- in order to sanction Uber to
6 pay legal fees they have to show that Uber acted in bad faith.

7 THE COURT: Well I think it's either bad faith,
8 vexatiousness, acted wantonly or for oppressive reasons to
9 qualify under the inherent power. But I'm really not pursuing
10 that question right now.

11 Looking at it from a different standpoint, what you
12 have is conduct that I hope -- so that I don't lose all faith
13 in the legal process -- everyone agrees was an unfortunate
14 incident that did not occur in the way it should.

15 MR. BRODSKY: We'll agree to that.

16 THE COURT: The question then is should poor Mr. Meyer
17 or his counsel Mr. Schmidt have to bear the costs of what then
18 ensued until it all got sorted out, or should Uber and
19 Mr. Kalanick -- but I really think Uber is the deep pocket
20 here -- undertake to reimburse that. And I would have thought
21 that that is something that you might want to consider even
22 independent of -- even if your position is we absolutely did
23 nothing wrong. The innocent lamb has nothing on us. But,
24 nevertheless, under the equities of the situation that might
25 not be an unfair way to resolve this particular situation.

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1 MR. BRODSKY: Your Honor, before I spend Uber's money
2 we would like the opportunity to go back and discuss.

3 THE COURT: Yes. I understand. Why don't you think
4 about that. I'm not going to be deciding this motion for a
5 while, in any event, because I have another motion that we're
6 going to deal with in five or ten minutes. But why don't you
7 let me know, we'll say within a week, Uber's views on that
8 issue.

9 MR. BRODSKY: Very good. Thank you.

10 THE COURT: Very good. We're going to take a break.
11 And then resume in about ten minutes to deal with the
12 arbitration motion.

13 (Recess)

14 (Case called)

15 THE COURT: Actually I don't think we need to go
16 through this. It's part of the same transcript. So it's all
17 the usual players.

18 So, by the way, one of my law clerks told me, which I
19 hadn't realized, that there was a hurricane-like thunderstorm
20 during the previous argument outside and he failed to see a
21 single red flag.

22 Okay. I think there are too many issues here to have
23 oral argument on all of them. This is the motion -- the
24 motions to compel arbitration filed by the respective
25 defendants. And, moreover, the fact that I promised to take my

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1 wife ballroom dancing tonight does enter into the court's
2 consideration. So, what I think makes sense is let me give
3 each side a half-hour. So the two defendants can decide right
4 now among themselves whether they want to do a fifteen and
5 fifteen or any other way. Plaintiff will then have a half-hour
6 to respond. And I will give each side maybe a five-minute
7 rebuttal and a five-minute surrebuttal. And you should all be
8 aware that I've very, very carefully read the papers here and
9 I -- for which I'm very grateful to counsel for. So you don't
10 have to feel you have to repeat everything that was in your
11 papers. It's all before me.

12 So, with that introduction how do defendants want to
13 divide it?

14 MR. BRODSKY: If you're willing, it would be helpful
15 if you identified some of the core issues.

16 THE COURT: I will identify -- these aren't the only
17 issues by any means but first -- well let me say -- here are
18 all the issues and I'll tell you where I think I need argument.

19 The first is the choice of law issue. Frankly, I
20 don't think I need argument on that but that is an issue.

21 Second is whether plaintiff actually did not enter
22 into an agreement with Uber to arbitrate either because he was
23 on insufficient notice or there were other, if you will,
24 technical defects in the way the contract was presented, things
25 of that nature. And there I do have a kind of factual

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1 question, among other things, which is exactly what did the
2 notice -- when you became an Uber rider, and there's that
3 little notice at the bottom about you agree to the terms and
4 conditions, what font was that in? How did it appear, for
5 example, on a telephone, iPad -- a telephone, computer or
6 whatever, things of that kind of technical nature.

7 There's a question that relates to that and to several
8 of these issues, whether these issues are for the court or for
9 the arbitrator. I don't think I need argument on that, which
10 is not to say that's an unimportant issue just I feel it's been
11 fully briefed.

12 Then there's the issue of whether, assuming plaintiff
13 did enter into such an agreement, it was enforceable.

14 Then there's the issue of whether if the agreement was
15 otherwise enforceable, either Mr. Kalanick -- how does he
16 pronounce his name?

17 MR. SKINNER: Judge, it's Kalanick. I always think of
18 California.

19 THE COURT: Kalanick and/or Uber waived the right to
20 enforce it. And there, one thing I'm interested in hearing
21 about is whether Mr. Kalanick expressly waived his right to
22 arbitration in a manner that constitutes judicial estoppel.

23 Then, a fifth issue is whether Mr. Kalanick, as a
24 nonsignatory to the Uber user agreement, can enforce the
25 arbitration clause. There I think you've -- both sides have

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1 briefed it pretty fully.

2 Next, whether assuming Mr. Kalanick either can't
3 compel arbitration or has waived arbitration or whatever, the
4 Court should also deny Uber's motion to compel arbitration or
5 conversely should stay the suit against Mr. Kalanick while the
6 Uber suit goes forward to arbitration. And an issue -- that's
7 an issue generally I want to hear a little bit more on. But a
8 subordinate issue which I don't think was briefed is whether
9 the Court in such a circumstance would have the power to place
10 a time limit on the arbitration.

11 So, believe it or not those are not all the issues but
12 those -- I think that's a fair summary of some of the main
13 issues here and the ones -- I tried to indicate the ones that I
14 might have more interest in. Okay.

15 MR. SKINNER: Your Honor, I think we're just going to
16 split our time fifteen and fifteen.

17 THE COURT: Okay.

18 MR. SKINNER: If one of us finishes a little early or
19 something, sobeit.

20 THE COURT: So it's just 6 o'clock so we can start
21 now. So this is defendant's motion. So you go first.

22 MR. SKINNER: One moment, your Honor. Given the way
23 your Honor ordered those it may make sense for us to --

24 (Counsel confer)

25 MR. BRODSKY: Uber will start first, your Honor, to

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1 address the initial issue of whether the plaintiff actually did
2 or did not agree to the --

3 THE COURT: You might want to come up to the rostrum.

4 MR. BRODSKY: I thought what might be helpful, your
5 Honor, handing out some slides which we have copies of that
6 directly address this issue.

7 So, moving beyond the fundamental issue of whether or
8 not -- if you start, your Honor, which is we would ask you to
9 start with what appears to be undisputed to us, paragraph 28
10 and 29 of the plaintiff's amended complaint, which is basically
11 an admission that if you create an Uber account you agree to
12 the terms and conditions. And from our perspective, in the
13 specific words on paragraph 29, "To become an Uber
14 accountholder an individual must first agree to Uber's terms
15 and conditions and privacy policy."

16 (Continued on next page)

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1 MR. BRODSKY: It appears to be a very clear,
2 unambiguous concession that there's an understanding that if
3 you are going to sign up an Uber account, you're agreeing to
4 those terms and conditions.

5 THE COURT: Just on that, forgive me. I'm looking at
6 your first slide.

7 MR. BRODSKY: Yes, your Honor.

8 THE COURT: Although I think this is, and we'll get to
9 this in a second, larger than you would see if you were on a
10 phone. But, in any event, what you see is a request for credit
11 card number and so forth. And then it says at the bottom, by
12 creating an Uber account, you agree to the terms and service
13 and privacy policy. And the terms of service and privacy
14 policy are in blue suggesting that if you hit it, it's a link.

15 MR. BRODSKY: It's a hyperlink, correct.

16 THE COURT: So this may or may not make a difference,
17 but that's different from the common situation where you are
18 forced to go to a link and then say I agree or do not agree and
19 affirmatively show your acceptance. Here it's, if you will, an
20 implicit agreement, yes?

21 MR. BRODSKY: Well, I wouldn't use the word implicit,
22 your Honor. Certainly it is not an "I agree," but it is quite
23 comparable. And the reason I say that, your Honor, is if you
24 compare it to the recent decision in *Cullinane* by Judge
25 Woodlock in the District of Massachusetts, which is on slide 3,

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1 slide 2 and 3 of our PowerPoint, it's quite comparable. It's
2 obviously quite comparable to that because that's another
3 example from Uber.

4 It's comparable to Judge Holwell's decision on slide 5
5 which is in the *Fteja v. Facebook* case where Judge Holwell in
6 an excellent thorough analysis was looking at a forum selection
7 clause and he went through all the history, including the
8 *Specht* case which is from the Second Circuit. And he looked at
9 this. And this is from the actual case, the Facebook screen.
10 And he found there that when they hit "sign up," that was clear
11 and unambiguous.

12 And then if you compare it to *Nicosia v. Amazon.com*,
13 which is an Eastern District of New York case, on slide 6,
14 which is an Amazon.com case and a disclosure, we feel it's
15 quite comparable.

16 THE COURT: So first a couple things about that.

17 First, most of those cases are applying the laws of
18 states other than California. If California law applies, then
19 it may not be quite the same standard that the courts in those
20 cases were applying. For example, in *Cullinane*, the court was
21 applying Massachusetts law.

22 Secondly, in *Cullinane*, and as shown by your slide,
23 the words "by creating an Uber account you agree to the," which
24 are of course the critical words, are quite prominent.

25 I had my law clerk play out what, if you were on a

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1 standard home computer, what the words that correspond to the
2 slide that's your first slide on page 1 would look like. Most
3 of the words are in 12-point and 10-point font. But the
4 critical words, "by creating an Uber account you agree to the,"
5 are in 6-point font, which makes them perhaps if not illegible
6 certainly far from prominent. So what about that?

7 MR. BRODSKY: Well, I'm not sure about the font size
8 and so I don't --

9 THE COURT: We could have an evidentiary hearing on
10 that.

11 MR. BRODSKY: We could.

12 THE COURT: But just for today's purposes, assume it's
13 six.

14 MR. BRODSKY: Here's why I think it's conspicuous and
15 here's why I think it meets the reasonably prudent person on
16 equal notice. It's a single screen. It's far more simple and
17 straightforward and less buried than if you compare it to
18 slides 5 and 6 in the *Facebook* case and the *Amazon* case, the
19 *Fteja* case and *Nicosia* case where you have to really, really
20 look for it.

21 The terms of service and the privacy policy are in
22 bold. They're underlined. They're in hyperlinked in blue and
23 very, very clear. It's on one screen. You don't have to
24 scroll down and look for it, unlike the *Specht* case. It lacks
25 clutter. It's conspicuous. It's very close to "register."

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1 And I think the reasonably prudent person who's
2 signing up and registering, they first go to a first page where
3 you enter your name and email address and mobile number and
4 password and then you go to this page and you enter your credit
5 card information. The reasonably prudent person who's signing
6 up this way, entering their credit card and very little
7 information and sees "register," directly right underneath
8 "register," not very far away, in very clear language, you
9 agree to these terms of service by creating an Uber account.

10 And so under Second Circuit case law -- which is the
11 leader. I know you talked about choice of law provision.
12 Judge Woodlock followed Second Circuit case law. There are
13 courts in California that look to Second Circuit case law and
14 the Southern District of New York because the Second Circuit
15 and the Southern District of New York, like in other areas, has
16 been leading the way. If you look at the lesson learned from
17 the *Specht* case --

18 THE COURT: You'll do anything to win a case.

19 MR. BRODSKY: I just tell the truth, your Honor.

20 If you look at the *Specht* case, which is a case in
21 which they struck it down and they said it was not reasonable
22 inquiry notice, that case is very interesting because the
23 plaintiffs were downloading Netscape smart download, which if
24 you wanted to find the terms of service, you have to scroll
25 down and it wasn't on the same page. And once you downloaded

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1 it, it would electronically track you any time you downloaded
2 information from the internet. So that's sort of a big brother
3 kind of approach and the Court struck it down by saying very
4 critical things, which Judge Holwell distinguished when looking
5 at *Fteja v. Facebook*.

6 THE COURT: What about the fact that the words "terms
7 of service and privacy policy," which are in larger and more
8 prominent type, to the everyday person would not suggest
9 anything about giving up your right to go to court and agreeing
10 to arbitration. Privacy policy clearly would not. And terms
11 of service sounds like to the everyday person, you know, here's
12 what we're going to provide in terms of our services and what
13 we're not going to provide. But there's no suggestion in those
14 terms, is there, that what we're talking about here are terms
15 of what will happen if you and we get into a dispute.

16 MR. BRODSKY: Terms of service seems to be the
17 consistent approach time after time by people who are using
18 click wrap or hybrid click wrap notices. It's what's used in
19 Amazon. It's what's used in Facebook that have been approved
20 by courts. Courts time after time have approved those terms.
21 The reasonably prudent person who uses the internet knows that
22 times of service means something and that's what they mean.
23 They govern your use of, in this case, the service or the
24 application. And it would be far different and something
25 different than any other case if your Honor found that it

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1 shouldn't be terms of service.

2 And in terms of the hyperlink, that you have to go to
3 a hyperlink, that's the equivalent, the 21st century equivalent
4 of the *Sun Lines* case which Judge Holwell talked about when
5 there was promotional material talking about a cruise line
6 ticket and people who bought the cruise line ticket before
7 seeing it agreed to those terms as soon as they bought it. If
8 you had to flip to find the terms of service of a cruise line
9 ticket before buying it, you'd have to visit the office and
10 turn over the ticket.

11 Here it's even better. It's the equivalent of turning
12 over the ticket, but you can click on that before agreeing,
13 before registering.

14 THE COURT: You are right that the case law -- and
15 this is part of the questions I have for your adversary -- I
16 think is largely supportive of your position in that regard.
17 But much of it is not binding on this Court and looking at it
18 sort of with a fresh eye, so to speak, we start with what is a
19 contract with the agent. Everyone agrees that's what's
20 involved here. We start with a legalistic document that even
21 if someone reads, the everyday citizen may not understand. And
22 we start with something that -- and here I think it is
23 different under computerization than previously -- we start
24 with something that realistically the overwhelming majority of
25 people are not going to read.

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1 That doesn't mean the company doesn't have the right
2 to protect itself and impose terms of service and so forth. It
3 shouldn't be in the position of just saying, well, because you
4 didn't read it, you get to violate any contractual condition
5 you've at least nominally agreed to.

6 But it does mean perhaps and according to some of the
7 cases -- and a lot of these are in California -- that if
8 there's something really fundamental that's being taken away
9 from you, that according to some California courts, it becomes
10 unconscionable. Even short of that, it maybe has to be brought
11 to your attention with a greater prominence than is done here.

12 Now, once you get to the terms of service, there is a
13 considerable prominence to the arbitration agreement. So
14 that's why I'm focusing on whether you're even on notice that
15 anything like that you're agreeing to when the words of
16 "agreement" are very small and the words that are slightly
17 larger are simply "terms of service and privacy policy."

18 Would you say, for example, if Uber had in their
19 provision that said in order to protect against the possibility
20 that we will be held responsible for conversations that just
21 occur between you and your driver, you hereby agree that you
22 give up all First Amendment rights that you otherwise might
23 have under the Constitution?

24 MR. BRODSKY: Well, that's not what --

25 THE COURT: No, it's a much more extreme situation.

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1 But my point is it can't be that everything you otherwise are
2 entitled to and waive is okay just because it's attached to one
3 of these contracts of adhesion, can it?

4 MR. BRODSKY: Well, look, what the law says if you
5 have -- if there's an agreement and we believe that this is a
6 reasonably prudent person once they click register has agreed
7 to these terms -- and, again, we believe the plaintiffs have
8 conceded that. But once there's an agreement, in terms of
9 unconscionability, if you read the arbitration provision and
10 *Rent-a-Center* and the Supreme Court is very clear, that
11 determination about whether or not it's unconscionable or not
12 is a decision that's decided by the arbitrator and it's a
13 particular decision with respect to each individual who clicked
14 on register.

15 But the Supreme Court seems to me to be very, very
16 clear and Judge Woodlock, it may not have been his personal
17 preference when he explains what the law was, but the law is
18 clear there is a strong presumption in favor of arbitration.
19 There's a strong presumption if there's clarity in terms of the
20 terms of service and there's -- and it's not buried somewhere
21 and it's not on a different screen and you don't have to go
22 roaming around for it and you have to click something as
23 opposed to browsing, then you are -- it is a reflection that
24 you've reached an agreement.

25 And then if you go to the terms of service and you

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1 look at the actual agreement, it's actually in fairly good
2 plain English. I think you'd give them an A in legal writing
3 class for plain English. And I think you'd find --

4 THE COURT: Which means they'll never make it in the
5 legal profession.

6 MR. BRODSKY: Maybe it's not interesting enough. But
7 it may be that people don't click on the terms of service. It
8 may just be that the way society works is nobody does. It may
9 just be the way society is nobody reads the Constitution today.
10 Nobody reads the First Amendment. You know, nobody goes to
11 school anymore and actually reads a book. It may just be the
12 way our society is.

13 But the law says that if you've provided the terms of
14 service, you can clearly find it and you click on register or
15 sign up in the case of Facebook, then you've agreed to the
16 terms.

17 THE COURT: Let me ask you a slightly different
18 question. You said that whether or not the contract is
19 unconscionable is an issue for the arbitrator. But the issue
20 of whether Mr. Meyer has even entered into an agreement is for
21 the Court, yes?

22 MR. BRODSKY: Formation, the Court must find that
23 there's -- that Mr. Meyer did enter into an agreement. Now, we
24 would -- our view is that paragraph 28 and 29, you can stop at
25 paragraphs 28 and 29 of the amended complaint. Their

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1 concession that he did click on register --

2 THE COURT: I understand you're saying they conceded.
3 I just want to make sure I have your position. Your position
4 is that once the contract has been agreed to, then issues about
5 unconscionability, any of the other issues under that are all
6 for the arbitrator.

7 MR. BRODSKY: Yes, your Honor.

8 THE COURT: But formation of the contract itself is
9 for the Court.

10 MR. BRODSKY: Yes. I would point out respectfully
11 that the plaintiff has not raised unconscionability.

12 THE COURT: I agree. That was going to be my first
13 question to them and now you've taken away my thunder, but I
14 think that's correct. They don't seem to have raised
15 unconscionability.

16 MR. BRODSKY: And I think that the case law,
17 thankfully, for us is clear in terms of this is not a browser
18 app. This is not like I went on Yankees.com, the official
19 Yankees website. I'm sure you've been on there, your Honor.
20 They have roster --

21 THE COURT: You didn't want to look at a real baseball
22 team?

23 MR. BRODSKY: Where would I find that?

24 THE COURT: Well, my clerks will tell me it's on
25 Mets.com.

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1 MR. BRODSKY: They may be wrong, respectfully.

2 If you go to that website and you see the roster and
3 the news, you can scroll and look for all that. Try to find
4 the terms. If the terms of use, you have to scroll through
5 many pages. You find it in the finest points and you have to
6 click on it and that's a browse wrap.

7 This is very, very different. When you hit that
8 register button, you are clicking on something and agreeing to
9 the terms and it says by agreeing to creating an Uber account,
10 and that is what you do when you register, you're creating an
11 Uber account. The reasonably prudent person when they get to
12 this, they know they're creating an Uber account; therefore,
13 they're agreeing to the terms of service.

14 THE COURT: Let me ask you and I apologize because I'm
15 interrupting you and time is going away, but in a question that
16 I don't think the parties address, assuming for the sake of
17 argument that I were to find that Mr. Meyer, that Uber had a
18 right to compel arbitration here but Mr. Kalanick did not and
19 so I were to stay the case as to him while it went forward with
20 arbitration as to Uber, is there anything that would prevent me
21 from saying to the arbitration panel you must decide this case
22 within six months or nine months or something like that?

23 MR. BRODSKY: I know of nothing that would preclude
24 you from doing it. I don't know of precedent, but I don't know
25 of any reason why the Court could not do that. Arbitration is

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1 supposed to be faster.

2 THE COURT: That's what they say.

3 MR. BRODSKY: That is what they say. And often it's
4 finding an available arbitrator that is the most difficult
5 challenge for people because they're very busy, or so I'm told,
6 and then the arbitrator often acts quickly and expeditiously.
7 So I don't know of a reason why your Honor couldn't impose
8 that.

9 THE COURT: I'm going to, because we've now used up
10 almost 25 minutes, I want to hear from your colleagues or at
11 least a short opportunity.

12 MR. BRODSKY: Thank you, your Honor.

13 MR. SKINNER: Thank you, your Honor. Hearing your
14 questions, it sounds like I may be swimming upstream.

15 THE COURT: No, no. There's so many interesting
16 issues here, it's going to take me a while to get you a
17 decision because there are so many interesting issues.

18 But I guess I was struck by the fact that
19 Mr. Kalanick -- yes, I'll get it right one of these days --
20 seemingly waived arbitration in his brief on the motion to
21 dismiss, he stated, "although Mr. Kalanick does not seek to
22 compel arbitration here, arbitration would be mandated for the
23 reasons explained below if Mr. Kalanick sought to enforce the
24 arbitration provision of the user agreement. Mr. Kalanick does
25 not waive and expressly reserves his right to move to compel

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1 arbitration in other cases arising under the user agreement."
2 And I relied on that in a decision I wrote in the motion to
3 dismiss.

4 So why isn't that an express binding judicially
5 estoppable waiver of arbitration so far as Mr. Kalanick is
6 concerned?

7 MR. SKINNER: Well, your Honor, I can tell you what
8 the intent was with the footnote and I think what we're really
9 talking about is what is meant by the word "here." We had been
10 intending with the footnote primarily to be communicating to
11 others who might be saying oh, free game on the CEO, he's not
12 going to be seeking to enforce the arbitration agreement. We
13 intended to communicate to others don't think this is a green
14 light to sue the CEO, our client.

15 When we said "here," we, and perhaps it could have
16 been clear -- and I'm not going to say perhaps. I will say it
17 could have been clearer -- but we were referring to the motion
18 to dismiss, that we were not doing here at this stage in the
19 litigation. And the reason for that was and what was important
20 to us at that point is that we address what we thought were
21 compelling 12(b)(6) arguments that the plaintiff failed to
22 state a claim upon which relief may be granted, but that we
23 also believed that even if we lost that, the plaintiff had
24 waived his right to seek a class action in the litigation.

25 Now, your Honor disagreed with both those arguments.

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1 You rejected the second part, the class action waiver, in a
2 footnote, and then we moved for reconsideration. And on the
3 same day that we filed our motion for reconsideration, we filed
4 our answer. And in our answer we asserted an affirmative
5 defense that we believed that we could compel arbitration.

6 Now, the Second Circuit has made clear that really the
7 first opportunity in a case where you can have an express
8 waiver is in the answer. And we didn't waive in the answer.
9 To the contrary, we made absolutely clear that we were
10 reserving our right to seek arbitration.

11 And then in the motion for reconsideration we asked
12 your Honor to reconsider the ruling with respect to the class
13 action waiver and your Honor did and told us no, I got it right
14 the first time. These two things are bound together in the
15 arbitration clause and you can't effectuate the class action
16 waiver outside of arbitration.

17 So at that point in time we wanted the benefit of the
18 class action waiver, which we ultimately determined to be an
19 important thing for us, but we decided we had to move to compel
20 arbitration, which is what we did.

21 So the question is --

22 THE COURT: Well, I agree with you there may be a
23 question as to what was meant by "here." But I just want to
24 make sure I understand your legal position. Supposing you come
25 into court in my hypothetical, this is more extreme than

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1 anything presented by this case, and you say to the judge, your
2 Honor, we're about to bring a motion to dismiss. As you know,
3 though, there's an arbitration clause. We think we're entitled
4 to arbitration, but we have decided for the purposes of this
5 case -- we don't want to waive in any other case -- but for the
6 purposes of this case, we are prepared to waive totally forever
7 our arbitration right. And the judge says great. Now I can go
8 ahead and decide the motion to dismiss. And then after he or
9 she decides the motion to dismiss contrary to the way you were
10 hoping it would come out, you come back and say oh, no, we want
11 arbitration.

12 Is it your position that you are not estopped from
13 coming back and changing your position? It's different from --
14 there's lots of cases that say where there's kind of a
15 circumstantial suggestion of waiver, it's never too late or at
16 least has to be much, much later in the case to come back. I'm
17 talking about where there's, in my hypothetical, an express
18 explicit unconditional unambiguous waiver. At that point are
19 you saying you can still come back?

20 MR. SKINNER: No.

21 THE COURT: Okay. So your position essentially is
22 this is ambiguous because of the term "here."

23 MR. SKINNER: It's ambiguous. The Supreme Court has
24 made clear that any doubts should be resolved in favor of
25 arbitration. The cases that plaintiffs cites -- *Mid-Atlantic*

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1 *International, Apollo Theater, Gilmore* -- these are all cases
2 where there were the equivalents of the express waiver that
3 your Honor is referring to at early stages in the proceeding.

4 And it happens all the time. The filing of a motion
5 to dismiss does not waive your right to seek arbitration if you
6 lose the motion to dismiss. That happens routinely. And it's
7 viewed as some benefit by the courts that the motion to dismiss
8 may educate the plaintiffs as to potential weaknesses in their
9 case before it goes to arbitration.

10 Our position here is simply, as you know, that this
11 footnote at the end of our brief was not a clear and
12 unambiguous waiver of our right for this case.

13 THE COURT: And let me ask you one other question.
14 Assuming for the sake of argument that I were to decide you
15 hadn't waived, is the right remedy to put you on hold while we
16 send Uber to arbitration or do you say there's some other
17 approach the Court then should take?

18 MR. SKINNER: No, I think that would be the right
19 remedy. We haven't formally asked your Honor to do that. If
20 that's the outcome, I can tell you we will be doing that. And
21 I think that is a remedy under Section 3 of the FAA. It
22 permits a nonsignatory to an arbitration agreement to request a
23 stay of litigation if the issue involved in such suit is
24 referable to arbitration.

25 Obviously, we can brief that more fully. But I think

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1 the stay under the FAA is automatic. And I frankly don't know
2 the answer to your Honor's question as to whether the Court has
3 the authority to put a time limit on the arbitrators. I just
4 don't know that off the top of my head.

5 THE COURT: The reason that at least occurs to me is
6 although one of the main original benefits of arbitration was
7 speed and efficiency, and the sad truth is many arbitrations
8 now go on for years and years, and since ultimately a case
9 before this court under my hypothetical would be held up by the
10 fact of a parallel case going on before the arbitrator, I would
11 want to make sure that the arbitrator acted expeditiously.

12 I mean I could do it, I suppose, by saying take as
13 long as you want, Mr. Arbitrator, but if you're not finished in
14 nine months, we're going forward with the case against
15 Mr. Kalanick. But that seems like a less desirable way to
16 approach it than just simply saying the arbitrator is hereby
17 directed to complete its proceedings by date X, if I have that
18 power. I don't know if I do.

19 MR. SKINNER: If you do. As I said, I don't know the
20 answer. I do know arbitrations are private proceedings. The
21 parties can reach agreements as to how those proceedings are
22 going to go forward, so perhaps there is something that could
23 be done.

24 I also know that the parties here all I think jointly
25 sought to have these issues resolved expeditiously. So it's

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1 not like a transferal is for purposes of undue delay or
2 anything like that.

3 I know from the perspective of my client this class
4 action waiver is an important part of the case. And your Honor
5 told us that we were mistaken as to our reading of the contract
6 and that the class action waiver has to be implemented in the
7 context of arbitration, which is why arbitration is now what we
8 seek.

9 THE COURT: All right. So I'm going to unfortunately
10 have to cut you off now and we'll heard from plaintiff's
11 counsel. And since defendants had 35 minutes, you'll have 35
12 minutes as well.

13 MR. FELDMAN: Good evening, your Honor. Thank you.
14 Brian Feldman for plaintiff. Let me start where Mr. Skinner
15 left off. There has been an express waiver in this case. To
16 the extent he argues and defendant Kalanick argues that "here"
17 was ambiguous, which I think is a stretch, that was clarified
18 by the last sentence of that same footnote which appeared in
19 both versions of the memorandum of law in support of the motion
20 to dismiss which delineated that their waiver extended to this
21 case versus, quote, other cases, meaning what it says, that 15
22 CV 9796 --

23 THE COURT: Your point, I take it, is if they were
24 only waiving it as to the motion to dismiss, they would have
25 said that in that clarification, and instead they just

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1 distinguish it from all other cases across the board, which by
2 negative inference means they were waiving it across the board
3 in the first sentence.

4 MR. FELDMAN: Precisely, your Honor. In fact, in
5 other cases they've made that exactly that sort of reservation.
6 I would refer the Court to *Ricardo Del Rio v. Uber*
7 *Technologies*. It's a case in the Northern District of
8 California, case No. 15 Civil 3667. Document 16 is a brief
9 submitted by defendant Uber and footnote 1 says, that's on
10 page 1, "Defendants do not by this motion seek to compel
11 arbitration of the plaintiff's particular cause of action at
12 this time and defendants reserve all rights to do so."

13 That's the language lawyers use to reserve the right
14 to raise a defense later in the case. And we know that not
15 only because of what Uber has said in other cases when they
16 intended to do precisely this, but what Uber did in this very
17 case -- excuse me -- defendant Kalanick did in this case. I'll
18 tell you why I can talk about the two of them together.

19 But defendant Kalanick in this case was confronted in
20 a single paragraph of the user agreement with three different
21 clauses -- the ability to arbitrate, the ability to get a class
22 action waiver, and the ability to get a jury waiver. And he
23 made a different decision about what to do with each of those
24 purported rights.

25 And I'll get to why there's no contract in a minute,

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1 but assuming arguendo there was. With respect to the class
2 waiver, of course, they raise that at the outset and that's the
3 first choice you could make. They did that and they were
4 unsuccessful.

5 The second choice one could make is to hold off on
6 raising the defense and reserve it for later. You could do
7 that silently by not saying a thing or quite noisily. And
8 Mr. Skinner stood up at the first conference on January 6 and
9 with respect to the jury waiver he was clear to the Court, "I
10 know the plaintiff is seeking a jury trial. I just want to
11 note defendant reserves his right to oppose that request."

12 They did something very different, obviously, with the
13 purported right to arbitrate which is to tell this Court over
14 and over again in motion to dismiss briefing that he did not
15 seek to compel arbitration here. So the words speak for
16 themselves. There is not ambiguity. Regardless of what was
17 intended, that is not what got into the briefing before this
18 Court.

19 A very important point here, your Honor, is that
20 defendant Uber is also bound by that express waiver. Uber is
21 bound because Uber was part of the legal team making this
22 motion to dismiss. How do we know that? Your Honor --

23 THE COURT: But the point is you chose to only sue
24 Kalanick, and you were suing him in connection with his
25 activities with Uber. So, of course, as the CEO of Uber, he's

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1 going to be intimately involved with their counsel, as well as
2 his own, in figuring out strategy and all like that. But that
3 doesn't mean, does it, that Uber is then bound. You've made
4 the choice in your complaint to separate the two. Why
5 shouldn't that estop you from saying, oh, they're really one
6 for purposes of this waiver?

7 MR. FELDMAN: Your Honor, it depends on whether
8 there's actually a claim in this case against Uber, which is
9 the last argument in our brief. But to the extent Uber and
10 Mr. Kalanick's position appears to be that there's been a claim
11 in this case, there's always been a claim in this case, and for
12 purposes of the Federal Arbitration Act, it's always been an
13 arbitrable issue, which is the position I believe they are
14 taking, then that issue and that right was the right that Uber
15 waived at the very outset.

16 And we know that Uber was controlling or participating
17 in the control of the litigation for at least four reasons.
18 One was that the in-house director of litigation, I believe we
19 heard today, Lindsey Haswell, appeared formally in this
20 courtroom at defense counsel's bench on behalf of Mr. Kalanick
21 and she entered her appearance as Uber Technologies for
22 Mr. Kalanick. There's no more formal way to show evidence that
23 you are participating in the control of the litigation
24 strategy.

25 The Court also notes secondly that Uber was consulted

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1 at this phase of the litigation. We ended up getting a lot
2 more information about that than we normally would because of
3 the Ergo investigation. Even today it came out that Mr. White
4 and Mr. Skinner were contacts and in touch at this phase of the
5 litigation, which is the same time which Mr. Skinner was able
6 to just pick up the phone and talk to Mr. White in house about
7 the Ergo issues. I believe that if you asked defense counsel
8 they won't deny for Uber that Uber was participating and knew
9 about this motion and the strategy.

10 In any event, they certainly saw the first motion in
11 support of the dismissal, which included in footnote 9 this
12 very waiver, and it reappeared in the second motion which
13 Ms. Haswell appeared on.

14 THE COURT: Let me pursue that a little bit. So
15 supposing you had named both Uber and Mr. Kalanick and they
16 appeared by separate counsel, but counsel announced at the
17 beginning we have a joint defense for purposes of
18 attorney-client privilege or whatever, and then in my
19 hypothetical Mr. Kalanick says we waive arbitration and I'll
20 take it first Uber stands up and says through their counsel we
21 do not waive. They're not then bound, are they?

22 MR. FELDMAN: If they preserve their right at that
23 time, no, they would be able.

24 THE COURT: Now let's take the next possibility in my
25 hypothetical. Mr. Kalanick's counsel in my hypothetical stands

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1 up and says we waive arbitration and Uber says nothing. Have
2 they waived?

3 MR. FELDMAN: Your Honor, let me try to answer the
4 question as best I can because it's bound up in what the actual
5 posture of the case is and what the basis for Uber's motion is,
6 which really is not articulated in their motion papers.

7 THE COURT: What I'm getting at is a waiver has to be
8 a knowing and voluntary relinquishment of a known right, and
9 there's no question that there was close cooperation between
10 Uber and Mr. Kalanick at all stages of this litigation. It
11 could hardly be otherwise. But I don't see that it necessarily
12 follows that when Mr. Kalanick announces he's waiving
13 arbitration, that is somehow binding on Uber just because Uber
14 has involvement in his legal strategy, if you will.

15 MR. FELDMAN: In your hypothetical, your Honor, your
16 first hypothetical, there were claims asserted. Under Rule 18,
17 the plaintiff would have chosen to assert claims against both
18 Mr. Kalanick and Uber. And the basis for the motion to
19 arbitrate made at that time, motion to compel, would have been
20 those claims.

21 In this particular case, under Rule 18, plaintiff is
22 still free to chose his claims, has not chosen claims against
23 Uber. Uber is not arguing to the Court, I don't believe, that
24 plaintiff is compelled to raise claims against Uber and that
25 because of those claims, Uber is seeking to compel arbitration.

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1 It's an important distinction.

2 Uber is arguing, as far as I can tell, that the issue
3 under the FAA first came up in the suit against Mr. Kalanick,
4 that the reason Uber can compel arbitration of the claim
5 against Mr. Kalanick is because it's the same issue. And that
6 issue was raised in our complaint at the very first instance
7 against Mr. Kalanick. And I would just cite because we didn't
8 have this point in a surreply that this control concept --

9 THE COURT: You're saying, actually going back to my
10 point about the bifurcation, you're saying there's nothing to
11 send to an arbitrator in terms of this lawsuit. It's still a
12 lawsuit only against Mr. Kalanick. Uber is there as a
13 necessary party, but that's not the same as saying that the
14 claims of the plaintiff are claims against Uber. At least
15 arguably the claims of the plaintiff are only against
16 Mr. Kalanick. They so in effect intertwine with the conduct of
17 Uber's business that Uber becomes a necessary party, as I've
18 already held. But that doesn't mean that there's a lawsuit
19 against Uber that gets referred to an arbitrator. So it's
20 really only Mr. Kalanick, you're saying, as to whom the
21 ultimate waiver issue applies.

22 MR. FELDMAN: That's correct, your Honor, that's
23 correct. And I don't know if that -- I can't tell from the
24 reply brief at page 19, Uber's reply brief, it does not appear
25 they contest the notion that a party need not assert a claim

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1 against a necessary party. As we explained in our brief with
2 examples, it happens all the time.

3 In fact, in cases cited in our brief, courts have held
4 it's fine to have a necessary party against whom the other
5 party could never raise a claim and it does happen because Rule
6 18 operates independently from Rule 19. Rule 18 allows a
7 plaintiff to choose his case. Rule 19 requires that plaintiff
8 or the court to join the necessary party to the case. An
9 advisory committee note from 1966 to Rule 18 says that they
10 operate independently.

11 So in that context we do come back to the only claim
12 that could be sent to arbitration -- and this is to answer the
13 question you posed to everyone else -- isn't there. There is
14 no claim against Uber asserted by plaintiff.

15 As for the concept that Uber's control waives any
16 right they may have to compel the arbitration of the only
17 claims in this case, I point the Court to *United States v.*
18 *Montana*, a Supreme Court case from 1979, which explains that
19 the test in an analogous collateral estoppel context for
20 control is that a nonparty will be bound by a decision made by
21 another party if they held a sufficient laboring oar. And that
22 case cites the New York Court of Appeals decision in *Watts* that
23 explains that could mean sharing in control of the litigation.

24 THE COURT: Of course, that's only a Supreme Court
25 case. As I learned from your adversary Mr. Brodsky, that's not

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1 nearly as good a citation as the Southern District of New York.
2 But I will consider it.

3 MR. FELDMAN: If you care for a Second Circuit
4 citation, I would give you *Ferris v. Cuevas*.

5 THE COURT: I don't know if that's better or worse.

6 MR. FELDMAN: I don't need to venture it. That's at
7 118 F.3d 122, your Honor, that says this concept attaches to
8 those who control litigation even from the shadows.

9 So Uber is bound by this waiver. I have limited time
10 so I will address the implied waiver arguments if you'd like.
11 If not, I will move on to the formation questions, your Honor.

12 THE COURT: Yes, go ahead.

13 MR. FELDMAN: So with respect to formation, there are
14 three key points I would like to address. The first is what
15 the Second Circuit case law really means right now because
16 there's a good deal of guidance that defendants are ignoring in
17 their presentation.

18 The second is the suggestion, respectfully, that Judge
19 Weinstein from the Eastern District had it right in *Berkson* and
20 there doesn't seem to be any argument that under -- if you
21 follow Judge Weinstein, you get to the result that we are
22 arguing.

23 And the third is to talk about the *Cullinane* decision.
24 And I guess a fourth, which I anticipate from you, is what
25 about paragraph 29. Maybe I'll start there, your Honor.

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1 On paragraph 29, it is not a concession. It is not
2 even a paragraph that mentions the plaintiff. It's a paragraph
3 that does not specify a time. It does not in any terms say
4 that the plaintiff agreed to arbitrate this case or agreed to
5 the terms of service. It does not say that at the time the
6 plaintiff got started using Uber that the world at that time
7 was a world in which you needed to agree to the terms of
8 service. It is a very vague allegation because it really
9 doesn't matter for our complaint, as we've been over in the
10 equitable estoppel arena. It's not important to the complaint
11 because our claims don't depend on anything in the user
12 agreement.

13 To the extent the Court is concerned that paragraph 29
14 could operate as a stipulation as Uber and Mr. Kalanick
15 suggest, there is a rule that deals with that and it's Federal
16 Rule of Civil Procedure 15(a)(2) which provides that leave
17 shall freely be given by this Court. We're happy to amend. We
18 can stipulate on the record that we can amend. We can strike
19 out paragraph 29. It really has no meaning for our complaint.

20 Likewise, the next subdivision of Rule 15 which allows
21 the parties even at trial to conform the pleadings to the
22 evidence certainly suggests that that's what we should do here
23 when all of this evidence about formation came into this case
24 through the affirmative defense by defendants to move to
25 compel.

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1 THE COURT: Let me ask you this. I totally agree with
2 you that given the free leave to amend, that assuming for the
3 sake of argument that Paragraph 29 is some sort of concession
4 or stipulation or whatever, at this stage of the case you're
5 more than free to amend and change it or eliminate it. Why
6 isn't that equally true of the alleged waiver of arbitration,
7 which is a footnote, no less. It's not even a whole paragraph
8 of a complaint. It's a footnote in a brief. And let's assume
9 it's unequivocal for the issue we were arguing a minute ago.
10 But, you know, this is still a young litigation. Why shouldn't
11 that -- sorry about that, Judge. We really didn't mean to, and
12 the policy in favor of arbitration should allow us to withdraw
13 that concession. What about that?

14 MR. FELDMAN: The answer is simple. There are
15 different standards. Rule 15 allows parties to amend their
16 pleadings -- and in this case particularly apt because the
17 amendment we have proposed follows the facts and the evidence
18 rather than a strategic decision. The Second Circuit's case in
19 *Gilmore*, which is the leading express waiver case, which just
20 as an aside is a case in which the party moved to compel
21 arbitration, withdrew their motion to compel -- I believe that
22 was pre-answer -- and, nevertheless, was held to have expressly
23 waived the right to arbitrate. It wasn't even contested by the
24 time it got up to the Second Circuit. This is a much more
25 drastic example than the leading case in *Gilmore*.

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1 But *Gilmore* says that when a party is making an
2 important strategic decision like that they will be held to it.
3 The language the court uses in *Gilmore* is a party is not free
4 to play fast and loose with the courts. That was a strategic
5 decision they made presumably in order to get a ruling on the
6 merits that they could then use if they won, and presumably
7 they made that strategic decision in order to avoid a question
8 from your Honor as to why we didn't dispose of this case on a
9 motion to compel or to avoid the thorny formation issues they
10 have.

11 So turning to the rest of the formation argument, the
12 Second Circuit has helpfully provided a test, guidance, and a
13 policy rationale to use to look at this question of formation
14 and the test was by then Judge Sotomayor in the *Specht v.*
15 *Netscape* case where she specifically says this is a concern,
16 formation, when products are free on the internet for
17 downloading. And that's at page 32 of that opinion. The test
18 is two-fold. There must be reasonably conspicuous notice of
19 the existence of contract terms and, second, there must be
20 unambiguous manifestation of assent. So that's the two-part
21 test -- conspicuous notice of contract and unambiguous
22 manifestation of assent.

23 The guidance comes in Judge Leval's decision in the
24 *Register.com* case where Judge Leval says "no doubt in many
25 circumstances" that clicking on an I agree box, which I can

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1 show your Honor what that looks like, very different from here,
2 to accept terms is "essential to the formation of a contract."
3 So the presumption stated by Judge Leval is that no doubt in
4 many circumstances that's exactly what is needed. Of course,
5 that didn't happen here.

6 And the explanation comes in *Schnabel v. Trilegiant*,
7 the Second Circuit's latest statement on this issue, from 2012.
8 There Judge Sack talked about outside of the internet or online
9 app contexts, this *Lucent* standard for acceptance, including
10 shrink-wrap and the often cited case that "cashiers cannot be
11 expected to read legal documents to customers before ringing
12 them up," which comes from the *Gateway* case in the Seventh
13 Circuit.

14 And Judge Sack explained that it's different online
15 and that, quote, there's no policy rationale that would justify
16 those *Lucent* standards. He said there are, quote, a plethora
17 of other ways such as requiring express acknowledgment of
18 receipt of terms to meet the minimum requirements.

19 So we have all this guidance from the Second Circuit
20 which applies here. What Uber could have done and in fact has
21 done in other contexts is provide the express acknowledgment
22 that the Second Circuit referenced in *Schnabel* with the I agree
23 box that the *Registered.com* court talked about.

24 And if I may approach the bench with -- I don't have a
25 slide, but I have a sample. This is a copy, your Honor, of the

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1 Uber page for drivers. And this is in the case Uber cites,
2 *Mohammed v. Uber*, you can see the case up at the top. Here's
3 the screen. It's a picture, which is probably worth a thousand
4 words in this context. There is conspicuous notice of a
5 contract. It says, please confirm you've agreed... to this
6 contract. And there is an unambiguous manifestation of assent.
7 We would not be here if this is what they said -- yes, I agree.
8 That's what they rely on in pages 3 and 4 in their reply brief.

9 If I could provide one more to your Honor, which is in
10 the *Whitt* case by Judge Woods recently. Thank you, your Honor.
11 This is another case that Uber relies on in its reply brief.
12 And this case was decided just in 2015 in this very court, the
13 Southern District of New York, so I will place great reliance
14 on explaining it to you.

15 The court in this case explained that a user could not
16 complete this website, this form, the loan terms page, without
17 clicking the box at the bottom. So it is a small box, your
18 Honor. What it says, click the box below. And by requiring a
19 click, necessarily that is conspicuous. The user has to.
20 Their eye is drawn to that box. It is also an unambiguous
21 manifestation of assent. But it's very different from what
22 Uber did in this case.

23 We have the slides from Uber and the Mi declaration.
24 As your Honor knows, the button register is large. It's well
25 defined. It's user friendly. It's prominent compared to the

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1 much smaller fine print, including the smallest of all on the
2 page, the terms of service. It's not adjacent. Counsel has
3 said it's right below it. It's not right below it. There's a
4 box. There's space, a line, two boxes, and more space before
5 you get to the terms. This is not reasonably conspicuous.

6 And the other half of that first test, it's also not
7 notice of a contract. And this is discussed extensively by
8 Judge Weinstein, but the word here "terms of service," the
9 phrase doesn't include the term agreement or the term contract.
10 I submit that a user would not understand what that means.

11 The second question from the Second Circuit, is there
12 unambiguous manifestation of assent, the answer is no. There's
13 no requirement that the user take any action to specifically
14 agree to that term in contrast to the two pictures I just
15 showed you in *Mohammed* and *Whitt*. And, moreover, there's a
16 mismatch, there's a mismatch between what that fine print says
17 by creating an account on Uber and what the user actually does
18 on the page, which is they hit the button register. They don't
19 hit any button that says create an account. And that's an
20 important distinction between the two other cases in the slide
21 deck that are cited by Uber.

22 They provided us on page 5 with the *Facebook* case. In
23 the *Facebook* case, there's a match of the language. It says by
24 clicking sign up, and the button is "sign up." And in
25 *Facebook*, it's also notable that that warning is immediately

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1 below. Now I'm quoting the court in *Facebook* -- it is
2 immediately below the button. Not so here.

3 The same is true on slide six, the *Nicosia v.*
4 *Amazon.com* case. In that case too, as you can see, the
5 language is "place your order" on the button. And the language
6 of the terms of service is by placing your order you've agreed.
7 Again, it's a match.

8 I'm not submitting those are perfect examples, but
9 they're certainly much clearer than the case here. And the
10 court in *Amazon* also noted that like *Carnival Cruise*, where the
11 customer was told pay attention to this, the first bold
12 language on that page says review your order. And the
13 *Amazon.com* court said the first line of text immediately below
14 that precaution tells customers they're agreeing to the terms.
15 None of that is true here.

16 What Uber has chosen to do is clearly insufficient
17 under *Berkson*, and I won't go through that because I don't
18 think it's contested. And in Judge Woodlock's decision in
19 *Cullinane*, it is by Judge Woodlock's own admission not
20 following *Berkson* because "it's contrary to the test in
21 Massachusetts."

22 Now, all the case I've cited -- *Berkson*, *Specht*,
23 *Schnabel*, *Register.Com* -- are decided under either California
24 or New York law. And those are the choice of law disputes
25 we're having is which of those apply.

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1 MR. FELDMAN: (Continuing) So those should be
2 followed.

3 Your Honor, if I could, if I have time, there is an
4 evidentiary defect as well.

5 THE COURT: You actually have ten minutes. Before I
6 forget though the question I said I would put to you. Am I
7 correct, I certainly didn't see it in the brief, you're not
8 arguing that the waiver is unconscionable.

9 MR. FELDMAN: We have not made that argument, no.

10 THE COURT: Very good.

11 MR. FELDMAN: So there is an evidentiary problem as
12 well in this case, which frankly we noticed when we received
13 the supplemental submission in the *Cullinane* case. If you look
14 at the declaration submitted in *Cullinane*, it's the Holden
15 declaration, that's docket 32-1 in that case. Mr. Holden
16 describes from personal knowledge the fact that the user, the
17 plaintiff, actually experienced and saw the screen that's
18 attached as Exhibit A. And I won't go through it in detail.
19 But there is great detail in that declaration about that fact.

20 It's conspicuously absent from the declaration
21 submitted here. And that is an evidentiary problem we raised
22 to defendants and asked them about it. We have not received
23 more evidence. They've assured us that that, in fact, is true
24 but it's not in the record. And we are raising that objection,
25 your Honor.

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1 There is a similar case that is strikingly similar in
2 layout to the Uber app where you have this -- the same two
3 issues as this: An evidentiary defect in the declaration plus
4 a very similar screen. And it was decided across the street,
5 at New York State Supreme, it would be the last thing I pass
6 up, if I may, your Honor.

7 This is the *Resorb Networks* case. I will pass up the
8 declaration. And I'm going to be referring to the exhibit on
9 page three of the declaration.

10 So this is *Resorb Networks v. Younow.com*. And it's
11 report at 2016 New York Misc. LEXIS 1194 -- I should say it's
12 not reported there but it could be found there. And the
13 question here was whether or not on page three above paragraph
14 eight the screen on the left provided sufficient notice under
15 the cases we have been discussing. It looks again strikingly
16 like what the purported Uber interface would be with a, "By
17 signing in you agree to our terms of use below," a number of
18 different ways you can sign in. I'd submit this is actually a
19 much clearer version for a number of reasons we've discussed.

20 This screen was presented to the court along with an
21 evidentiary problem which is the absence of or questions
22 surrounding whether that link, in terms of use, actually
23 connected to the correct terms of use. And the court therefore
24 didn't ultimately reach the question whether this screen was
25 sufficient but noted some doubts about whether it would be and

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1 ultimately denied the motion to compel in light of primarily,
2 admittedly, the evidentiary defect which we also have here and
3 the screen it was presented with.

4 Your Honor at the end of the day, especially with the
5 logic and rationale laid out by Judge Sack in the *Schnabel*
6 decision, it's very easy even with a contract of adhesion to
7 form -- excuse me, to form a contract over the internet. And
8 Uber has done that with its drivers in the *Mohamed* case. Many
9 vendors do that with the separate "I agree" click box. And
10 that draws users to those terms.

11 What Uber has decided here is instead of using that
12 simple, easy way to get users' attention on the terms of
13 service, they've created a register button that obscures, as
14 Judge Weinstein said, obscures the terms of service at the
15 bottom of the page. That fails the test set out by Judge
16 Sotomayor. It's not conspicuous. It's not unambiguous assent.
17 It avoids what the *Register.com* court said would be required or
18 be essential in many cases, which is a separate box. And as
19 the *Schnabel* court explains, there is no pragmatic reason to do
20 it that way. There is no policy rationale for a company to be
21 allowed to hide a term of service at the bottom of a screen
22 when it's very simple to add a click box or a scroll box or a
23 number of other ways to do that. We submit that Judge
24 Weinstein is correct, that this court should follow *Berkson* and
25 that under *Berkson* and, more importantly, the Second Circuit

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1 cases we've cited, there could be no contract formed here to
2 arbitrate this case.

3 THE COURT: Thank you very much. That was very
4 helpful. I will give each of the defendants five minutes. I'm
5 sorry to cut it so short but I have time constraints as well,
6 and I will give then plaintiff's counsel ten minutes on
7 rebuttal and surrebuttal respectively.

8 MR. BRODSKY: Your Honor, the plaintiffs are simply
9 just wrong that Uber -- Uber can compel arbitration here even
10 though there is no claim against Uber. We laid out in our
11 brief. We cite the cases. Uber is an aggrieved party. As
12 your Honor had stated, essentially they have sued Uber. They
13 just have not named Uber. The relief they seek is
14 fundamentally about Uber's business. So their claims are
15 against Uber. We are an aggrieved party. They're wrong to
16 contend that an indispensable party must, under Rule 19 --

17 THE COURT: So I --

18 MR. BRODSKY: We cite cases to that effect.

19 THE COURT: I understand that as an abstract point.
20 But exactly what would the arbitrator be asked to decide?

21 MR. BRODSKY: First of all, we would respectfully ask,
22 your Honor, is that you compel arbitration and you also find
23 that Mr. Kalanick and claims against Mr. Kalanick should go to
24 arbitration.

25 THE COURT: I understand. For the sake of argument,

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1 if we were in this bifurcated situation, what would -- so I'm
2 referring to you but I'm not referring to Kalanick --
3 hypothetically, what is it that the arbitrator would be asked
4 to decide.

5 MR. BRODSKY: The claims they have are fundamentally
6 claims about Uber's business and those are the claims that the
7 arbitrator will decide. Whether or not Uber's business --

8 THE COURT: They are claims -- some of this goes --
9 it's a conspiracy, an antitrust conspiracy. And so the intent
10 of the various parties is critical. And Mr. Kalanick's intent,
11 how would that be the subject of that arbitration?

12 MR. BRODSKY: Whether or not Mr. Kalanick's intent
13 would be a subject for the arbitration, you know, as your Honor
14 found, "Fairly read, the amended complaint alleges that Uber's
15 scheme for setting prices as well as the terms of Uber's
16 contracts with drivers constitute an antitrust violation."
17 That would be resolved. They assert, "He seeks no relief
18 whatsoever against Uber" is at odds. This is what your Honor
19 found. "His assertion that he seeks no relief whatsoever
20 against Uber is 'at odds with any fair reading of plaintiff's
21 claim.'"

22 THE COURT: I have no question that they sought relief
23 against Uber. But if it were only relief, the relief only
24 comes about if the claim was established. And if the claim
25 can -- if the claim to be established turns on Mr. Kalanick's

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1 intent, then I'm not quite sure what the arbitrators decide.

2 MR. BRODSKY: Respectfully, your Honor, I think then
3 that puts them in a box where there is no other choice that
4 this goes to arbitration with claims against Kalanick. If
5 they're going to sue Kalanick only and fundamentally sue Uber,
6 Uber is now a necessary party. We believe we've established
7 that arbitration is compelled. And, therefore, the entire
8 case, including their claims against Kalanick, should go to
9 arbitration despite their arguments on waiver which cannot be
10 imputed to Uber.

11 THE COURT: Well if -- and I'm not saying this is
12 where I come out at all on any of these issues. I'm still very
13 much thinking them through.

14 Supposing Uber is a necessary party only in terms of
15 relief. Assume that for the moment. Then maybe the thing to
16 do is if Uber has the right to arbitration and Kalanick does
17 not hypothetically, go forward with the case against Kalanick
18 but not impose any relief until then, once liability is
19 established, if it is, then send it to the arbitrator to
20 determine relief.

21 MR. BRODSKY: Your Honor, respectfully, fundamentally
22 at odds with what their claims are; fundamentally at odds with
23 the case law *Hollingsworth* and *Konvalinka*.

24 THE COURT: If the claims are really disguised claims
25 against Uber, which is certainly a plausible possibility, then

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1 I see your point. If claims only involve Uber in terms of
2 relief, then I think it's a different situation.

3 MR. BRODSKY: If your Honor compels arbitration then
4 the case against Kalanick would have to be stayed, we admit for
5 some limited period of time, but would have to be stayed.

6 THE COURT: All right.

7 MR. BRODSKY: I did want to address one thing your
8 Honor. Mr. Cantor says that he finds interesting arguments as
9 to why your Honor shouldn't find his paragraphs in 28 and 29 to
10 be an admission. In 29 the same sort of rules and
11 interpretation of the footnote that they want you to interpret
12 with respect to Mr. Kalanick should be applied back to them.

13 In paragraph 29 they say, "To become an Uber
14 accountholder an individual first must agree to Uber's terms
15 and conditions." They never say, they never say: But I
16 didn't. They never say me, Mr. Meyer, which is what -- I am
17 the plaintiff here didn't agree. I was talking about
18 "individual" abstractly having nothing to do with me.

19 And then what's very interesting is if you go to
20 Mr. Cantor's own statements at the last hearing, and I'm sorry
21 to do this but I have to. June 16, 2016 page 15 of the
22 transcript lines 14 and 15.

23 "Mr. Cantor: Yes, your Honor. The plaintiff here had
24 a contract with Uber. The contract -- that contract has an
25 arbitration clause."

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1 There is no getting around that admission that the
2 plaintiff has acknowledged he had a contract with Uber and,
3 therefore, the case should be arbitrated.

4 Finally, your Honor, he cites the *Specht* case but
5 doesn't read it because if he reads the *Specht* case, everything
6 about the *Specht* case was distinguished in Judge Holwell's
7 decision and subsequent decisions. That case does not help
8 him. It hurts him. That was a case where you had to browse
9 and bury and find where the terms of service are.

10 The *Register.com* case is a browse rap case. Judge
11 Leval was looking at a browse-wrap case not anything where you
12 clicked. Here you have to click something so it's a click-wrap
13 case or at least a hybrid click-wrap case.

14 The *Mohamed* case is essentially pointing to a
15 completely different set of an agreement and saying how come
16 you didn't have that. That's not the law. I mean you could --
17 they could actually ask: Why didn't you sit down every user
18 and have them sign an agreement? Why didn't you do ten other
19 possibilities? That's not really the law. The law is whether
20 or not the agreement that Mr. Meyer entered into was something
21 that a reasonably prudent person would recognize as an
22 agreement.

23 What they're trying to do is distract with other
24 examples which they think are clearer. But that's not the law.
25 The law is that's let's not find other examples. The law is

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1 let's apply the objective test to what he actually clicked on.

2 Terms of service, your Honor. If their position is
3 that terms of service doesn't reflect a contract, then that's a
4 revolutionary concept which you can't find anywhere in the law.
5 I don't think any judge has found that. And that would change
6 every corporation in America that has an internet website
7 requiring to click, they'd all have to change, almost all,
8 would have to change what they put on there.

9 And the *Cullinane* decision, finally, your Honor -- I
10 know you're short on time -- but they said in *Berkson* that
11 Judge Woodlock distinguished *Berkson* based on Massachusetts
12 law. But they forgot to tell you the previous sentence.
13 Because when Judge Woodlock talked about *Berkson* and page 19
14 and 20 of the opinion, which I know you have, he started the
15 paragraph by saying the plaintiffs rely heavily on Judge
16 Weinstein's decision in *Berkson*. And then he said, he laid out
17 the steps by Judge Weinstein. And then he said that step,
18 however, referring to Judge Weinstein's step, which is the step
19 saying you need substantial evidence that the user was bidding
20 themselves more than just an offer of services or goods. That
21 step, however, quoting Judge Woodlock, "obliquely disregards
22 the customary contract analysis applied by the vast majority of
23 courts." Then he says it also doesn't apply to Massachusetts.
24 And he has a footnote which cites Southern District of New York
25 cases. So I don't think it's fair to say *Cullinane* is

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1 distinguishable based on Massachusetts laws.

2 THE COURT: Okay. Thank you very much. That was very
3 helpful but unfortunately you've left your colleague about two
4 minutes. But let's see how he does.

5 MR. BRODSKY: He was tired anyway.

6 MR. SKINNER: Judge, I have to object he keeps taking
7 all of my time. This is fun.

8 MR. BRODSKY: It's always good to go first.

9 THE COURT: I will give you at least five minutes.

10 MR. SKINNER: I appreciate that. I actually -- I
11 don't think I have that much to say. I will note for the
12 record that this is Mr. Feldman, not Mr. Cantor.

13 THE COURT: I noticed that and --

14 MR. CANTOR: I'm Mr. Cantor.

15 MR. BRODSKY: Both handsome men. I acknowledge that.

16 THE COURT: It is very strange when a Brodsky can't
17 tell a Cantor from a Feldman.

18 Go ahead.

19 MR. SKINNER: Thank you, your Honor. So I just want
20 to respond briefly to a few of the points that Mr. Feldman made
21 with respect to the expressed waiver.

22 First, it's the same point they made in their brief.
23 They can't find an expressed waiver in the first sentence of
24 this footnote. So they try to look to the second sentence to
25 say, Oh, well, there's a reservation of rights here. We imply

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1 from the second sentence what the first sentence means. But
2 that, of course, turns the standard on its head. We have a
3 presumption here. We know what happens when there's a tie.
4 The tie goes to the runner in this case. The presumption goes
5 in favor of arbitration. So you can't say that the first
6 sentence is unclear but we know what it means by looking at the
7 second sentence. You have to have an expressed waiver and they
8 don't have that.

9 And really the same thing applies with respect to
10 their cites to something that Uber said, not Mr. Kalanick but
11 Uber said.

12 THE COURT: Wait a minute. I'm not sure I agree with
13 the point you've just made.

14 It is frequent in contractual analysis that courts
15 will find -- and also statutory analysis, that courts will find
16 that what is an arguable ambiguity if you look at just one
17 sentence is resolved by some subsequent sentences. Sometimes
18 in contract analysis it's resolved by a paragraph that's five
19 pages away. And even in statutory construction it's often
20 resolved by sentences that come up several pages later. Here
21 it's the very next sentence that they say resolves the
22 ambiguity.

23 It may not resolve the ambiguity. That's a different
24 question. If it doesn't resolve the ambiguity then everything
25 else you've been arguing falls into place. But if it resolves

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1 the ambiguity, the fact that it comes in a subsequent sentence
2 doesn't matter, I don't think.

3 MR. SKINNER: Well if it's a contract for statutory
4 interpretation, your Honor, you have to have language that is
5 related to the same thing. Here we have a first sentence which
6 they're saying is an expressed waiver of a right to arbitrate,
7 one that we know that the Supreme Court says is of fundamental
8 importance and the presumption goes in favor of arbitration.
9 The second sentence has nothing to do with that. It's a
10 reservation --

11 THE COURT: The argument, I take it, they were making
12 was you said that the word "here" is ambiguous because it's
13 unclear whether that means for purposes of this motion to
14 dismiss or it means for purposes of this case.

15 And they say the second sentence shows that what you
16 meant by "here" was for purposes of this case because in the
17 second sentence you say we reserve our right in other cases to
18 still assert our right to arbitration.

19 Now, whether that resolves it as clearly as they're
20 arguing is an interesting question. I think that's the
21 argument they're making.

22 The other point which Mr. Brodsky raised, and which
23 the Court raised as well, is how can paragraph 29 of the
24 complaint not be binding if the footnote is binding. The
25 response was well there are rules that govern. The complaint

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1 can be amended freely. A waiver of arbitration, it's a
2 different story. But I don't think that's really the
3 distinction. I think the distinction may be that the court
4 relied on the arbitration waiver and the court did not rely on
5 paragraph 29 of the complaint so there was judicial estoppel.

6 But that doesn't necessarily resolve the whole issue
7 because you could argue that the court relied upon the waiver
8 only for purposes of the motion to dismiss which is all you say
9 you're waiving.

10 So, I'll have to sort all of that out. But I think
11 it's a little more complicated than we've been able to get into
12 in this very short discussion.

13 MR. SKINNER: I think at its core if we're going to
14 have a waiver of arbitration it should be a clear and
15 unequivocal waiver of arbitration.

16 Let's go to the case that they say is the leading case
17 on this issue which is *Gilmore* for the Second Circuit 811 F.2d
18 108. Let's see what happened there. In that case first at
19 oral argument, I'm reading from the case, counsel for Shearson
20 conceded that Shearson would not have been entitled to move to
21 compel arbitration of the common law claims if Gilmore had not
22 amended its complaint.

23 So what happened there was you had a complaint. You
24 had a motion to compel arbitration. You had a withdrawal of
25 that motion. And you had everyone in the courtroom, the

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1 defense table, the plaintiff table, the judge, everyone
2 agreeing that that withdrawal was a waiver. And then you had a
3 subsequent concession by defense counsel saying, no, we --
4 that's right, it was a waiver; what mattered here was the fact
5 that they filed an amended complaint.

6 You have nothing like that here. To the contrary, you
7 have the party that wrote the footnote saying that they're
8 intent was never to waive for the purposes the whole case; that
9 their intent was to explain to the court what they were doing
10 with respect to this motion to dismiss. And we've explained
11 why. We've now come in and asked for arbitration.

12 THE COURT: I don't think the intent matters. I guess
13 you want -- you really are determined to be a witness in this
14 case.

15 MR. SKINNER: Again, I don't want to conflict myself
16 because this is so much funny. I want to be back for the next
17 one.

18 And then later in the case the court says: As noted
19 above, Shearson concedes that it waived its right to move to
20 compel arbitration with respect to the original complaint.
21 There is no equivalent concession here.

22 And despite all of that, the Second Circuit concluded
23 that the amended complaint could have changed things sufficient
24 that that waiver would not -- that they could have gone back
25 against that waiver and sought arbitration.

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1 And they said that Shearson must show that the amended
2 complaint conceded charges that in fairness would nullify its
3 earlier waiver and allow it to reassess its strategies, for
4 example, that the amended complaint changed the scope of the
5 theory, etc.

6 So even in that extreme example there was still the
7 opportunity for the party who was alleged to have waived to
8 come back and have said no. There are things that have changed
9 here and we should be permitted to change strategy.

10 That's not what we've done here. We haven't changed
11 strategy. Our strategy has been consistent. But,
12 nevertheless, even under the case the plaintiffs rely, what we
13 could do, what we're doing here, because of the fact that or --
14 the court ruled unequivocally that in order to invoke the
15 waiver of the class, of the class action we have to do it
16 through the arbitration context.

17 THE COURT: All right. I need to regretfully cut you
18 off at this point.

19 Let me hear from plaintiff's counsel.

20 MR. FELDMAN: Thank you, your Honor.

21 I will be as brief as possible to address both points.
22 With respect to the question about what's -- what would be in
23 arbitration if Uber won on its motion to compel and Mr.
24 Kalanick did not. It sounds like, from what I heard, that
25 defense counsel is struggling to come up with any claims

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1 against Uber; and that the idea, instead, is that there have
2 been claims in this case against Mr. Kalanick. Those were the
3 claims at the motion to dismiss stage and those claims will be
4 pushed into arbitration. I think that's the only logical
5 rationale if you buy their motion to compel argument. But one
6 reason you shouldn't is because those were the very claims
7 before this court when the defendants jointly made the decision
8 to waive arbitration. This is the distinction I was trying to
9 make in your Honor's first question. This is the same
10 complaint today as it was at the time of the motion to dismiss.
11 Nothing has changed.

12 The second point that I want to respond to is that if
13 your Honor is concerned about people getting out of things
14 they've said, go ahead, if you hold them to their concessions
15 on the motion to compel arguments being waived, we never get to
16 the problem about paragraph 29. So as a logical principle if
17 everybody is held to their positions, and I've explained I
18 think why the law wouldn't allow you to do that; but if you
19 were, we would still come out with the motions to compel being
20 denied.

21 Finally -- yes, I will say finally. Counsel for Uber
22 said it would be extraordinary and outrageous if this court
23 were to find that the word terms of use did not mean contract
24 and was not understood that way and this would be
25 semi-revolutionary. But that's exactly what Judge Weinstein

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1 said. In fact, he went through a whole analysis of who
2 understands what these terms mean and came to the conclusion,
3 at page 380 of *Berkson*, that an average user wouldn't
4 understand terms of use. At page 404 in his holding, part of
5 the explanation for why there's not reasonably conspicuous
6 notice of the existence of a contract, in that discussion Judge
7 Weinstein cites the actual terms which talk about -- excuse me,
8 actual language which points to terms of use and says that's
9 insufficient, a user wouldn't understand that. The way I read
10 that decision, and I would submit it is the proper way, is that
11 he's tying those two themes together; otherwise, why would he
12 have gone through the discussion about the uncertainty of the
13 word terms of use.

14 THE COURT: And we all know that Judge Weinstein is a
15 cautious and conservative judge and this could hardly be
16 revolutionary. I'm sorry.

17 Anything else?

18 MR. FELDMAN: I'd like to go over, your Honor, if I
19 could. The defendants try to divorce the first and second
20 sentence within a footnote. I submit that's improper even
21 under defense counsel's own explanation for why it was in
22 there -- and this is something I didn't know until earlier this
23 evening -- but defense counsel has submitted, if I heard him
24 correctly, that the purpose, the unnamed purpose for making
25 this representation to the court, which is a waiver, but the

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1 purpose was to send a warning to people in other cases that
2 there will not be an opportunity to sue Mr. Kalanick and not
3 face a motion to compel. That's entirely consistent with what
4 that last sentence says and what we submit is the only way to
5 read that waiver.

6 The last point, your Honor, is it goes to the judicial
7 estoppel argument that you've made. That principle that it
8 would be unfair at this point for the defendants to move to
9 compel is exactly what we've briefed in the implied waiver
10 section of our briefs. And the prejudice comes down to the
11 fact that the defendants have received discovery in this case
12 that they would not receive in arbitration; that there's been
13 incredible expense. Not only did your Honor rely on the waiver
14 they made, but we did. Plaintiff did. We wouldn't have five
15 firms on plaintiff's side litigating this case to the hilt if
16 that waiver had not been made.

17 For those and the other reasons in our brief we
18 respectfully submit that the Court should deny the motions to
19 compel.

20 THE COURT: All right. Well I want to thank all
21 counsel for what was really terrific arguments throughout the
22 afternoon and early evening. You've left a lot for me to
23 decide so I'm not going to get you the decisions that quickly.
24 But I certainly understand nevertheless the need for some
25 expedition with respect to both of these motions. So I will

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1 give it very high priority and hopefully get you decisions
2 reasonably soon and I thank you again for all your many helpful
3 arguments.

4 MR. BRODSKY: Your Honor, as we leave, I just wanted
5 to note with respect to the letter that we're going to be
6 submitting, we've talked to counsel for plaintiff. They're
7 going to provide us with a sum total of the amount that we
8 would have to pay. Then we have an agreement that if -- and if
9 we get Uber's approval and we would make this offer, it would
10 be contingent on them providing us with time sheets and detail
11 which we would want to verify as the costs being reasonable.

12 THE COURT: That makes perfect sense.

13 MR. BRIODY: That's fine.

14 (Adjourned)

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